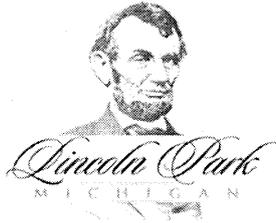


1355 Southfield Road
Lincoln Park, MI 48146
(313) 386-1800



Governor Rick Snyder
State of Michigan
P.O. Box 30013
Lansing, MI 48909

January 7, 2015

Governor Snyder,

Attached is the initial six month Public Act 436 legislative report required under Section 17 for the period July 7, 2014 (effective date of the Emergency Manager appointment) to December 31, 2014 for the City of Lincoln Park. This report includes the following documents as required by PA 436:

- A list of expenditures made, approved, or disapproved during the time period with a cumulative value of \$5,000 or more and the source of funds.
- A list of contracts awarded or approved by the Emergency Manager with a cumulative value of \$5,000 or more.
- A description of each loan sought, approved, or disapproved during the time period with a cumulative value of \$5,000 or more.
- A list of any new positions created or vacancy filled during the time period.
- A report of salary and benefits paid by the City to the Emergency Manager is not included as all salary is paid by the State of Michigan. The City pays no salary or benefits to the Emergency Manager.
- A copy of the contract between the State and the Emergency Manager.
- The Financial and Operating Plan for the City of Lincoln Park.

Please feel free to contact me with any questions.

Brad Coulter
Emergency Manager

Cc: R. Kevin Clinton, Treasurer
Arlan Meekhof, Senate Majority Leader
Kevin Cotter, Speaker of the House of Representatives
Paul Clemente, State Representative
Hoon-Yung Hopgood, State Senator
Donna Breeding, City Clerk

CHECK DISBURSEMENT REPORT FOR CITY OF LINCOLN PARK
CHECK DATE FROM 07/01/2014 - 09/30/2014

Check Date	Payee	Description	GL #	FUND	Amount
07/07/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	8,771.92
07/07/2014	BARBARA SUDDARTH & OSCAR'S CEMENT	RESIDENTIAL REHAB	249-038-720R00	CDBG	8,750.00
07/07/2014	BARRETT PAVING MATERIALS, INC.	COLDPATCH	203-464-818000	LOCAL ROADS	5,081.00
07/07/2014	BECKETT & RAEDER	STRATEGIC PLAN UPDATE	747-001-818000	DDA	12,829.44
07/07/2014	BECKETT & RAEDER		747-001-824000	DDA	1,000.00
					13,829.44
07/07/2014	BETTY BOMIA AND TRI-CITY BUILDERS	WAYNE COUNTY HOUSING PRGRM	249-001-975H00	CDBG	11,687.00
07/07/2014	CENTURY CEMENT CO	CONCRETE RESTORATION	203-464-818000	LOCAL ROADS	16,030.47
07/07/2014	COMMERCIAL GROUNDS SERVICES, LLC	LANDSCAPE MAINTENANCE	747-001-818LM0	DDA	12,022.00
07/07/2014	CYGNUS SYSTEMS INC	EQUIPMENT MAINTENANCE	101-192-778000	GENERAL	1,131.50
07/07/2014	CYGNUS SYSTEMS INC	CONTRACTUAL SERVICES	664-915-818000	TECHNOLOGY SERVICES	1,603.00
07/07/2014	CYGNUS SYSTEMS INC	CAPITAL EXPENDITURES	664-915-983000	TECHNOLOGY SERVICES	3,995.00
					6,729.50
07/07/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	4,973.86
07/07/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	719.00
07/07/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	122.16
07/07/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	664.88
07/07/2014	DTE ENERGY	HEAT	101-720-923000	GENERAL	702.01
07/07/2014	DTE ENERGY	ELECTRIC	101-760-921000	GENERAL	1,170.14
07/07/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	154.26
07/07/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	2,508.20
07/07/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	362.67
07/07/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	1,838.98
07/07/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	92.52
07/07/2014	DTE ENERGY	ELECTRIC	747-001-921000	DDA	36.47
07/07/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	34.30
					13,379.45
07/07/2014	ERIE CONSTRUCTION LLC	STREETScape PHASE III	747-001-818000	DDA	12,093.29
07/07/2014	HARDROCK CONCRETE, INC.	PFI STREETS AND UTILITIES	249-039-755190	CDBG	130,553.24
07/07/2014	HENNESSEY ENGINEERS INC	PROGRESS STREET	203-464-818000	LOCAL ROADS	4,203.48
07/07/2014	HENNESSEY ENGINEERS INC	PROJECT ADMINISTRATION	592-527-818000	WATER & SEWER	27,967.00
					32,170.48

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07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	68,927.05
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE	922.37
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
07/07/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	VEHICLE AND EQUIPMENT	885.60
					152,674.03
07/07/2014	AL PETRI & SONS BICYCLES	EDC LOAN	746-001-976000	ECONOMIC DEVELOPMENT	25,000.00
07/07/2014	PNC INSTITUTIONAL INVESTMENTS	RETIREEES MEDICARE REIMB	101-923-715R00	GENERAL	87,276.80
07/07/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	VEHICLE AND EQUIPMENT	15,133.33
07/07/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	147.07
					15,280.40
07/07/2014	R J & J ENTERPRISES INC	REPAIRS	592-527-818000	WATER & SEWER	11,565.72
07/07/2014	R J & J ENTERPRISES INC	REPAIRS	592-920-818000	WATER & SEWER	26,106.63
					37,672.35
07/07/2014	RFC L.L.C	LP PRIDE MAINTENANCE WORK	101-923-818000	GENERAL	7,732.00
07/07/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	37,575.84
07/07/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	104,022.94
07/07/2014	TIFFANY SHARP AND RJP CONSTRUCTION	RESIDENTIAL REHAB	249-038-720R00	CDBG	18,214.00
07/07/2014	WAYNE COUNTY	COUNTY CHARGES	101-735-827000	GENERAL	16,746.73
07/07/2014	WAYNE COUNTY	COUNTY EXCESS FLOW CHG	592-527-924EF0	WATER & SEWER	126,048.00
07/07/2014	ANTHONY FUOCO	CONTRACTUAL SERVICES	101-202-818000	GENERAL	8,857.00
07/11/2014	CITY OF WYANDOTTE	CENTRAL DISPATCH IGA	101-305-818CDO	GENERAL	61,557.38
07/11/2014	CITY OF WYANDOTTE	CENTRAL DISPATCH IGA	101-340-818CDO	GENERAL	61,557.37
					123,114.75
07/21/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	5,881.82

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07/21/2014	DETROIT WATER & SEWERAGE DEPARTMENT	COST OF WATER PURCHASED	592-920-927000	WATER & SEWER	191,627.81
07/21/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	49,814.30
07/21/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	4,607.47
					54,421.77
07/21/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	213.73
07/21/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	6,729.38
07/21/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	566.94
07/21/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	378.55
07/21/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	29.28
07/21/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	1,293.86
07/21/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	42.55
07/21/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	84.32
07/21/2014	DTE ENERGY	HEAT	265-320-923000	DRUG & FORFEITURE	27.58
07/21/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	3,910.29
07/21/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	32.03
07/21/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	1,000.30
07/21/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	101.80
07/21/2014	DTE ENERGY	ELECTRIC	747-001-921000	DDA	14.43
07/21/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	50.78
					14,475.82
07/21/2014	LINCOLN PARK BOARD OF EDUCATION	SCHOOL DEL PERS PROP TAX	101-000-029000	GENERAL	34,737.79
07/21/2014	LINCOLN PARK BOARD OF EDUCATION	INTEREST ON DELINQUENT TAX	101-923-446000	GENERAL	1,685.53
					36,423.32
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-101-917000	GENERAL	61.01
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-111-917000	GENERAL	176.86
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-172-917000	GENERAL	552.24
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-192-917000	GENERAL	90.38
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-230-917000	GENERAL	490.90
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-253-917000	GENERAL	206.32
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-305-917000	GENERAL	18,501.44
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-310-917000	GENERAL	1,168.53
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-340-917000	GENERAL	16,330.78
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-380-917000	GENERAL	693.57
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-708-917000	GENERAL	313.92
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	101-760-917000	GENERAL	68.31
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	202-464-917000	MAJOR ROADS	1,345.59
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	202-478-917000	MAJOR ROADS	576.68
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	203-464-917000	LOCAL ROADS	2,018.38
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	203-478-917000	LOCAL ROADS	865.01
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	214-734-917000	CABLE	7.28
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	271-790-917000	LIBRARY FUND	94.87
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	592-527-917000	WATER & SEWER	1,557.66
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	592-920-917000	WATER & SEWER	2,571.76
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	WORKERS' COMPENSATION	661-932-917000	MOTOR VEHICLE	429.51
					48,121.00
07/21/2014	MICHIGAN MUNICIPAL LEAGUE	SETTLEMENT OF CLAIMS	101-923-962000	GENERAL	20,000.00

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07/21/2014	WADE TRIM OPERATIONS SERVICES	CONTRACTUAL SERVICES	592-527-818000	WATER & SEWER	8,025.00
07/21/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	63,484.47
07/21/2014	WAYNE COUNTY	NON RESIDENT USER FEE	592-527-924U00	WATER & SEWER	944.99
					64,429.46
07/21/2014	WAYNE COUNTY TREASURER	COUNTY DEL PERS PROP TX	101-000-028000	GENERAL	16,208.38
07/21/2014	WAYNE COUNTY TREASURER	INTEREST ON DELINQUENT TAX	101-923-446000	GENERAL	888.82
					17,097.20
07/21/2014	WAYNE COUNTY TREASURER	COUNTY DEL PERS PROP TX	101-000-028000	GENERAL	41,171.30
07/21/2014	WAYNE COUNTY TREASURER	INTEREST ON DELINQUENT TAX	101-923-446000	GENERAL	2,048.38
					43,219.68
07/21/2014	WINDSTREAM	TELEPHONE	101-263-853000	GENERAL	8,806.73
07/21/2014	CITY OF WYANDOTTE	CONTRACTUAL SERVICES	101-305-818000	GENERAL	12,500.00
07/21/2014	DISTRICT COURT #25	EXPENDITURES	101-760-701E00	GENERAL	36,875.00
07/21/2014	SOUTHERN MICH INFORMATION ALLIANCE	ADMINISTRATIVE COST FOR SMIA	101-305-934C00	GENERAL	10,000.00
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	1,485.10
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	89,819.23
					91,304.33
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	55,338.60
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	35,876.45
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	10,620.78
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	68,640.11
					170,475.94
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	17,821.02
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	11,163.48
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	2,475.36
07/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	22,961.91
					54,421.77
07/25/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	368.88
07/25/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05
07/25/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
07/25/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	88.76
07/25/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
07/25/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	9,037.56
					14,640.15
07/25/2014	UNICARE LIFE & HEALTH INS CO	M. E. LIFE INSURANCE PREMIUM A	101-760-720ME0	GENERAL	85.20

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07/25/2014	UNICARE LIFE & HEALTH INS CO	RETIREE LIFE INSURANCE	101-923-720MEO	GENERAL	652.80
07/25/2014	UNICARE LIFE & HEALTH INS CO	PF RETIREE LIFE INS	101-923-720PFO	GENERAL	1,248.00
07/25/2014	UNICARE LIFE & HEALTH INS CO	DUE TO UNICARE	750-000-229200	PAYROLL	3,429.40
					5,415.40
08/04/2014	COMMERCIAL GROUNDS SERVICES, LLC	LANDSCAPE MAINTENANCE	747-001-818LM0	DDA	7,648.50
08/04/2014	COMMERCIAL GROUNDS SERVICES, LLC	ANNUAL PLANTINGS	747-001-956APO	DDA	5,110.25
					12,758.75
08/04/2014	FLO-AIRE HEATING & COOLING	CITY AHALL LABOR	101-263-931000	GENERAL	8,642.00
08/04/2014	LIQUIFORCE SERVICES INC	PFI STREETS AND UTILITIES	249-039-755190	CDBG	35,665.60
08/04/2014	STATE OF MICHIGAN	COST TO POWER SIGNALS	202-474-767000	MAJOR ROADS	7,083.25
08/04/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	40,613.27
08/04/2014	HENNESSEY ENGINEERS INC	PFI STREETS AND UTILITIES	249-039-755190	CDBG	15,045.75
08/04/2014	MICHIGAN SUPREME COURT FINANCE	MAINTENANCE CONTRACTS	101-760-934000	GENERAL	9,656.39
08/04/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	11,067.65
08/04/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	87.96
					11,155.61
08/04/2014	R J & J ENTERPRISES INC	WATER MAIN & HYDRANT REPAIRS	592-920-818000	WATER & SEWER	28,185.29
08/04/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	103,128.76
08/04/2014	SUNGARD PUBLIC SECTOR, INC	OSSI BILL FOR LICENSE	101-305-934C00	GENERAL	24,778.94
08/15/2014	CENTURY CEMENT CO	CONTRACTUAL SERVICES	202-464-818000	MAJOR ROADS	243,293.56
08/18/2014	APOLLO FIRE APPARATUS REPAIR	MOTOR EQUIP-MAINTENANCE	661-932-939000	MOTOR VEHICLE	5,897.12
08/18/2014	DETROIT WATER & SEWERAGE DEPARTMENT	COST OF WATER PURCHASED	592-920-927000	WATER & SEWER	198,339.65
08/18/2014	PART D ADVISORS INC	CLAIM FILINGS APRIL-JUNE	101-923-719000	GENERAL	6,192.56
08/18/2014	US LAWNS OF LIVONIA	CONTRACTUAL SERVICES	101-263-818000	GENERAL	6,629.50
08/18/2014	US LAWNS OF LIVONIA	CONTRACTUAL SERVICES	101-263-818000	GENERAL	5,124.00

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08/18/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	16,204.23
08/18/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	85,187.34
08/18/2014	WAYNE COUNTY	NON RESIDENT USER FEE	592-527-924000	WATER & SEWER	932.19
					86,119.53
08/18/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	8,786.16
08/18/2014	B S & A SOFTWARE	SOFTWARE/HARDWARE MAINT	664-915-778000	TECHNOLOGY SERVICES	7,595.00
08/18/2014	BARRETT PAVING MATERIALS, INC.	COLD PATCH	202-464-818000	MAJOR ROADS	5,028.00
08/18/2014	CYGNUS SYSTEMS INC	CONTRACTUAL SERVICES	214-734-818000	CABLE	7,644.15
08/18/2014	CYGNUS SYSTEMS INC	CONTRACTUAL SERVICES	664-915-818000	TECHNOLOGY SERVICES	538.75
					8,182.90
08/18/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	49,657.61
08/18/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	4,973.92
					54,631.53
08/18/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	253.81
08/18/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	8,391.61
08/18/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	350.42
08/18/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	315.59
08/18/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	10.35
08/18/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	866.13
08/18/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	32.63
08/18/2014	DTE ENERGY	ELECTRIC	265-320-921000	DRUG & FORFITURE	145.76
08/18/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	2,059.30
08/18/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	870.74
08/18/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	96.42
08/18/2014	DTE ENERGY	ELECTRIC	747-001-921000	DDA	24.85
08/18/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	292.27
					13,709.88
08/18/2014	ESAM ATIA	ACCOUNTS RECEIVABLE	101-000-014000	GENERAL	8,295.00
08/18/2014	ANTHONY FUOCO	CONTRACTUAL SERVICES	101-202-818000	GENERAL	8,857.00
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	94,533.81
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE	922.37
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41

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08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
08/18/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	MOTOR VEHICLE	885.60
					178,280.79
08/18/2014	MUHAMMAD/FAIZAN CHAUDRI	ACCOUNTS RECEIVABLE	101-000-014000	GENERAL	8,295.00
08/18/2014	PNC INSTITUTIONAL INVESTMENTS	RETIRES MEDICARE REIMB	101-923-715R00	GENERAL	9,755.70
08/18/2014	US LAWNS OF LIVONIA	CONTRACTUAL SERVICES	101-263-818000	GENERAL	5,104.00
08/18/2014	WAYNE COUNTY	COUNTY EXCESS FLOW CHG	592-527-924EF0	WATER & SEWER	62,372.00
08/18/2014	WAYNE COUNTY	DEBT SERVICE PRINCIPAL	592-500-992000	WATER & SEWER	92,023.65
08/18/2014	WAYNE COUNTY	DEBT SERVICE INTEREST	592-500-995000	WATER & SEWER	56,194.27
					148,217.92
09/02/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	8,821.77
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	2,047.58
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	97,839.99
					99,887.57
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	60,295.76
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-340-719R00	GENERAL	36,184.19
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-760-719R00	GENERAL	8,770.86
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-923-719R00	GENERAL	74,161.36
					179,412.17
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	17,905.89
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-340-719R00	GENERAL	10,451.52
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-760-719R00	GENERAL	2,475.36
09/02/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-923-719R00	GENERAL	22,306.53
					53,139.30
09/02/2014	CENTURY CEMENT CO	CONCRETE SECTIONING	202-464-818000	MAJOR ROADS	120,477.80
09/02/2014	CENTURY CEMENT CO	CONCRETE SECTIONING	203-464-818000	LOCAL ROADS	15,152.42
					135,630.22
09/02/2014	COMMERCIAL GROUNDS SERVICES, LLC	LAWN MAINTENANCE	747-001-818LM0	DDA	8,121.50
09/02/2014	CORE LOGIC REAL ESTATE TAX SERVICE	DUPLICATE TAX & OVER PAYMENT!	703-000-275000	CURRENT TAX	13,438.28
09/02/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	451.17
09/02/2014	DELTA DENTAL	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05

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09/02/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
09/02/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	87.57
09/02/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
09/02/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	8,760.90
					14,444.59
09/02/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	2,496.72
09/02/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	549.41
09/02/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	22.20
09/02/2014	DTE ENERGY	HEAT	101-720-923000	GENERAL	1,213.03
09/02/2014	DTE ENERGY	ELECTRIC	101-760-921000	GENERAL	1,820.14
09/02/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	172.10
09/02/2014	DTE ENERGY	ELECTRIC	265-320-921000	DRUG & FORFEITURE	24.30
09/02/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	29.28
09/02/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	39.20
09/02/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	1,168.86
09/02/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	182.61
					7,717.85
09/02/2014	ANTHONY FUOCO	ASSESSING SERVICES	101-202-818000	GENERAL	8,857.00
09/02/2014	GABRIEL ROEDER SMITH & CO	OPEB VALUATION	101-305-807000	GENERAL	5,000.00
09/02/2014	GABRIEL ROEDER SMITH & CO	OPEB VALUATION	101-340-807000	GENERAL	5,000.00
09/02/2014	GABRIEL ROEDER SMITH & CO	OPEB VALUATION	101-923-807000	GENERAL	6,000.00
					16,000.00
09/02/2014	HENNESSEY ENGINEERS INC	131695	202-464-818000	MAJOR ROADS	22,448.36
09/02/2014	HENNESSEY ENGINEERS INC	ENG SERVICE FOR STREET PROG.	203-464-818000	LOCAL ROADS	577.06
09/02/2014	HENNESSEY ENGINEERS INC	PROJECT ADMIN	249-038-755060	CDBG	683.00
09/02/2014	HENNESSEY ENGINEERS INC	PROJECT ADMIN	249-039-755190	CDBG	10,417.25
09/02/2014	HENNESSEY ENGINEERS INC	ENGINEER SERVICE FOR SEWER	592-527-818000	WATER & SEWER	37.84
09/02/2014	HENNESSEY ENGINEERS INC	DWSD TAC ENGINEERING SERVICES	592-920-818000	WATER & SEWER	15,221.28
					49,384.79
09/02/2014	ANGELO IAFRATE CONSTRUCTION	STREETSCAPE PHASE II	747-001-983000	DDA	13,325.00
09/02/2014	LERETA LLC	DUPLICATE TAX & OVER PAYMENT	703-000-275000	CURRENT TAX	6,066.83
09/02/2014	THE LIBRARY NETWORK	PREPAID PC SUPPORT HOURS	271-790-934C00	LIBRARY	10,055.26
09/02/2014	MICHIGAN METER TECHNOLOGY GRP	K COPPER	592-920-757000	WATER & SEWER	7,872.25
09/02/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	9,912.66
09/02/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	81.48
					9,994.14
09/02/2014	R J & J ENTERPRISES INC	STORM SEWER REPAIRS	592-527-818000	WATER & SEWER	50,636.36
09/02/2014	R J & J ENTERPRISES INC	DIX EMER. WATERMAIN	592-920-818000	WATER & SEWER	73,064.30
					123,700.66

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09/02/2014	RFC L.L.C	LP PRIDE MAINTENANCE WORK	101-923-818000	GENERAL	9,103.00
09/02/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	29,063.36
09/02/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	103,128.76
09/02/2014	UNICARE LIFE & HEALTH INS CO	M. E. LIFE INSURANCE PREMIUM A	101-760-720ME0	GENERAL	85.20
09/02/2014	UNICARE LIFE & HEALTH INS CO	RETIREE LIFE INSURANCE	101-923-720ME0	GENERAL	652.80
09/02/2014	UNICARE LIFE & HEALTH INS CO	PF RETIREE LIFE INS	101-923-720PF0	GENERAL	1,248.00
09/02/2014	UNICARE LIFE & HEALTH INS CO	DUE TO UNICARE	750-000-229200	PAYROLL	3,404.80
					----- 5,390.80
09/02/2014	VETERANS FENCE	PFI-PARKS & RECREATION PROJ	249-039-755060	CDBG	13,148.80
09/02/2014	WAYNE COUNTY	HOUSING OF PRISONERS	101-670-850000	GENERAL	16,380.00
09/02/2014	WAYNE COUNTY	DEBT PAYMENT	592-500-995000	WATER & SEWER	8,280.21
09/02/2014	WAYNE COUNTY	MONTHLY EXCESS FLOW	592-527-924EF0	WATER & SEWER	62,372.00
09/02/2014	WINDSTREAM	MONTHLY PHONE SERVICES	101-263-853000	GENERAL	9,213.32
09/22/2014	ALLIANT	SHORT TERM TAX BOND(COUNTY)	101-923-913000	GENERAL	45,402.00
09/22/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	6,042.97
09/22/2014	AMANDA JURYSTA AND DA HOME	RESIDENTIAL REHAB	249-038-720R00	CDBG	17,422.00
09/22/2014	BECKETT & RAEDER	STRATEGIC PLAN UPDATE	747-001-824000	DDA	5,824.00
09/22/2014	STEVEN M CARNILL	CONTRACTUAL INSPECTION FEES	101-380-822000	GENERAL	5,913.25
09/22/2014	COMMERCIAL GROUNDS SERVICES, LLC	LAWN MAINTENANCE	747-001-818LM0	DDA	8,975.50
09/22/2014	DETROIT WATER & SEWERAGE DEPARTMENT	COST OF WATER PURCHASED	592-920-927000	WATER & SEWER	167,148.94
09/22/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	49,640.52
09/22/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	9,905.24
					----- 59,545.76

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09/22/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	186.30
09/22/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	7,599.35
09/22/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	625.12
09/22/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	201.49
09/22/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	180.66
09/22/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	1,777.88
09/22/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	34.42
09/22/2014	DTE ENERGY	ELECTRIC	101-760-921000	GENERAL	1,741.39
09/22/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	128.26
09/22/2014	DTE ENERGY	HEAT	265-320-923000	DRUG & FORFEITURE	29.58
09/22/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	1,850.71
09/22/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	39.31
09/22/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	2,260.69
09/22/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	158.76
09/22/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	87.78
					16,901.70
09/22/2014	FLO-AIRE HEATING & COOLING	BOILER REPLACEMENT	101-263-818000	GENERAL	27,342.00
09/22/2014	THE HUNTINGTON NATIONAL BANK	ANNUAL DEBT PAYMENT	352-001-995000	2010 LIMITED GEN OBLIGAT	54,834.39
09/22/2014	ROBERT LENZ	CONTRACTUAL INSPECTION FEES	101-380-822000	GENERAL	5,120.25
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	94,196.54
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE	922.37
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
09/22/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	VEHICLE AND EQUIPMENT	885.60
					177,943.52
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	101-760-913000	GENERAL	9,919.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	101-923-913000	GENERAL	368,879.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	202-464-913000	MAJOR ROADS	6,583.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	202-474-913000	MAJOR ROADS	7,096.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	202-478-913000	MAJOR ROADS	13,579.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	203-464-913000	LOCAL ROADS	6,586.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	203-474-913000	LOCAL ROADS	6,586.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	203-478-913000	LOCAL ROADS	13,172.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	214-734-913000	CABLE	6,781.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	592-500-913000	WATER & SEWER	40,382.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	592-527-913000	WATER & SEWER	33,081.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	592-920-913000	WATER & SEWER	33,081.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	661-932-913000	MOTOR VEHICLE	27,722.00
09/22/2014	MICHIGAN MUNICIPAL LEAGUE	ANNUAL PREMIUM	664-915-913000	TECHNOLOGY SERVICES	5,360.00
					578,807.00

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09/22/2014	MICHIGAN SUBURBS ALLIANCE	ANNUAL STREETLIGHT PYBCK GR#E	101-450-926000	GENERAL	8,374.00
09/22/2014	PLANTE & MORAN LLP	CASH PROJECTIONS	101-923-880C00	GENERAL	14,700.00
09/22/2014	PLANTE & MORAN LLP	CASH PROJECTIONS	202-464-880C00	MAJOR ROADS	550.00
09/22/2014	PLANTE & MORAN LLP	CASH PROJECTIONS	203-464-880C00	LOCAL ROADS	550.00
09/22/2014	PLANTE & MORAN LLP	CASH PROJECTIONS	592-527-880C00	WATER & SEWER	2,200.00
					18,000.00
09/22/2014	PNC EQUIPMENT FINANCE, LLC	CAPITAL EXPENDITURES	661-932-983000	MOTOR VEHICLE	33,993.65
09/22/2014	PNC INSTITUTIONAL INVESTMENTS	RETIREEES MEDICARE REIMB	101-923-715R00	GENERAL	9,965.50
09/22/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	6,780.11
09/22/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	84.44
					6,864.55
09/22/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	40,459.54
09/22/2014	HOWARD L SHIFMAN PC	AUG 2014 LABOR ATTORNEY SERVI	101-203-817L00	GENERAL	7,937.50
09/22/2014	SOUTHERN MICH INFORMATION ALLIANCE	MAINTENANCE COMPUTER	101-305-934C00	GENERAL	7,081.39
09/22/2014	SUN TRUST EQUIPMENT FINANCE AND	FY14/15 ANNUAL SETTLEMENT PAY	101-263-993H00	GENERAL	900,000.03
09/22/2014	WADE TRIM OPERATIONS SERVICES	BASIN PUMP ISSUES/JULY 2014	592-527-818000	WATER & SEWER	10,728.10
09/22/2014	WADE TRIM OPERATIONS SERVICES	2011 BASEMENT FLOODING CONSL	592-527-826000	WATER & SEWER	2,700.00
					13,428.10
09/22/2014	WAYNE COUNTY	MONTHLY EXCESS FLOW	592-527-924EF0	WATER & SEWER	62,372.00
09/22/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	82,220.67
09/22/2014	WAYNE COUNTY	NON RESIDENT USER FEE	592-527-924U00	WATER & SEWER	1,614.39
					83,835.06
09/22/2014	WINDSTREAM	TELEPHONE	101-263-853000	GENERAL	9,411.30
09/22/2014	WYANDOTTE ALARM CO	SECURITY CAMERAS	214-734-818000	CABLE	10,996.00
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	1,761.35
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	99,240.43
					101,001.78
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	57,806.51
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	35,399.85

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09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	8,770.86
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	85,369.18
					187,346.40
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	17,877.60
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	10,451.52
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	2,475.36
09/29/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	22,278.24
					53,082.72
09/29/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	396.31
09/29/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05
09/29/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
09/29/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	88.93
09/29/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
09/29/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	9,037.56
					14,667.75
09/29/2014	UNICARE LIFE & HEALTH INS CO	M. E. LIFE INSURANCE PREMIUM A	101-760-720ME0	GENERAL	85.20
09/29/2014	UNICARE LIFE & HEALTH INS CO	RETIREEE LIFE INSURANCE	101-923-720ME0	GENERAL	640.80
09/29/2014	UNICARE LIFE & HEALTH INS CO	PF RETIREEE LIFE INS	101-923-720PF0	GENERAL	1,248.00
09/29/2014	UNICARE LIFE & HEALTH INS CO	DUE TO UNICARE	750-000-229200	PAYROLL	3,429.40
					5,403.40
GRAND TOTAL					7,104,492.85

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Check Date	Payee	Description	GL #		Amount
10/06/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	9,833.91
10/06/2014	E & J TREE SERVICE	STORM CLEAN UP	202-464-818000	MAJOR ROADS	36,659.78
10/06/2014	FLO-AIRE HEATING & COOLING	REMOVE AND REPLCE 2 COMPRESSORS /	101-263-931000	GENERAL	14,107.50
10/06/2014	FORT-SOUTHFIELD/HALLAHAN & ASSOC	DUPLICATE TAX & OVER PAYMENT A	101-000-275000	GENERAL	6,967.49
10/06/2014	FORT-SOUTHFIELD/HALLAHAN & ASSOC	DUPLICATE TAX & OVER PAYMENT A	271-000-275000	LIBRARY	228.13
10/06/2014	FORT-SOUTHFIELD/HALLAHAN & ASSOC	DUPLICATE TAX & OVER PAYMENTS	703-000-275000	CURRENT TAX	11,981.66
					19,177.28
10/06/2014	ANTHONY FUOCO	ASSESSING SERVICES	101-202-818000	GENERAL	8,857.00
10/06/2014	HD SUPPLY WATERWORKS LTD	PARTS FOR WATER DEPARTMENT	592-920-757000	WATER & SEWER	5,559.29
10/06/2014	HENNESSEY ENGINEERS INC	MAJOR STREETS PROGRAM	202-464-818000	MAJOR ROADS	10,054.56
10/06/2014	HENNESSEY ENGINEERS INC	ENGINEERING SERVICES FOR S2	592-527-818000	WATER & SEWER	19,714.68
10/06/2014	HENNESSEY ENGINEERS INC	ENGINEERING SERVICES	592-920-818000	WATER & SEWER	151.36
					29,920.60
10/06/2014	LINCOLN TECH CTR/HONIGMAN MILLER SC	DUPLICATE TAX & OVER PAYMENT A	101-000-275000	GENERAL	8,551.69
10/06/2014	LINCOLN TECH CTR/HONIGMAN MILLER SC	DUPLICATE TAX & OVER PAYMENT A	271-000-275000	LIBRARY	280.00
10/06/2014	LINCOLN TECH CTR/HONIGMAN MILLER SC	DUPLICATE TAX & OVER PAYMENTS	703-000-275000	CURRENT TAX	14,705.96
					23,537.65
10/06/2014	MEADOWBROOK INC	INSURANCE-FLEET & LIABILITY	101-923-913000	GENERAL	9,375.00
10/06/2014	MICHIGAN MUNICIPAL LEAGUE	CLAIM DEDUCTIBLE	101-923-962000	GENERAL	15,994.99
10/06/2014	PHOENIX SAFETY OUTFITTERS	TURNOUT GEAR	101-340-757000	GENERAL	36,309.00
10/06/2014	PNC EQUIPMENT FINANCE, LLC	LEASE PAYMENT	661-932-983000	MOTOR VEHICLE	22,444.17
10/06/2014	POCO INC	LANE CLOSURE EQUIP	592-920-818000	WATER & SEWER	5,250.00
10/06/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	9,758.46
10/06/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	96.56
					9,855.02
10/06/2014	R J & J ENTERPRISES INC	2014 STORM SEWER REPAIRS	592-527-818000	WATER & SEWER	26,012.08
10/06/2014	R J & J ENTERPRISES INC	STOP BOXES	592-920-818000	WATER & SEWER	37,059.92
					63,072.00

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10/06/2014	RFC L.L.C	LP PRIDE MAINTENANCE WORK	101-923-818000	GENERAL	6,583.50
10/06/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	103,128.76
10/20/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	5,862.65
10/20/2014	BARRETT PAVING MATERIALS, INC.	COLD PATCH	202-464-818000	MAJOR ROADS	5,167.00
10/20/2014	DETROIT WATER & SEWERAGE DEPARTMENT	COST OF WATER PURCHASED	592-920-927000	WATER & SEWER	162,362.62
10/20/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	46,882.40
10/20/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	224.16
10/20/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	5,054.40
10/20/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	546.25
10/20/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	160.49
10/20/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	541.18
10/20/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	35.84
10/20/2014	DTE ENERGY	HEAT	265-320-923000	DRUG & FORFEITUR	35.02
10/20/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	1,148.93
10/20/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	63.89
10/20/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	1,064.12
10/20/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	142.97
10/20/2014	DTE ENERGY	ELEC. BILL FOR 1673 FORT	747-001-921000	DDA	47.51
10/20/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	29.24
					9,094.00
10/20/2014	E & J TREE SERVICE	EMERGENCY TREE REMOVAL	202-464-818000	MAJOR ROADS	675.00
10/20/2014	E & J TREE SERVICE	35 TREE REMOVALS	203-464-818000	LOCAL ROADS	6,408.90
					7,083.90
10/20/2014	G4S SECURE SOLUTIONS INC	CONTRACTUAL SERVICES	101-760-818000	GENERAL	2,702.70
10/20/2014	HABITAT FOR HUMANITY DETROIT	HOME PROGRAM REPAYMENTS	249-001-676H00	CDBG	500.00
10/20/2014	HABITAT FOR HUMANITY DETROIT	WAYNE COUNTY HOUSING PRGRM	249-001-975H00	CDBG	77,073.57
					77,573.57
10/20/2014	MARY EVANS AND PRINCIPAL PLUMBING	RESIDENTIAL REHAB	249-038-720R00	CDBG	5,300.00
10/20/2014	MICHIGAN SUPREME COURT FINANCE	MAINTENANCE CONTRACTS	101-760-934000	GENERAL	9,656.39
10/20/2014	PNC INSTITUTIONAL INVESTMENTS	RETIRES MEDICARE REIMB	101-923-715R00	GENERAL	10,175.30
10/20/2014	R J & J ENTERPRISES INC	STOP BOXES	592-920-818000	WATER & SEWER	29,521.10

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10/20/2014	SHELLEY DENBY AND R & L HEATING &	RESIDENTIAL REHAB	249-038-720R00	CDBG	5,490.00
10/20/2014	WAYNE COUNTY	BOARDING OF PRISONERS	101-670-850000	GENERAL	10,745.00
10/20/2014	WAYNE COUNTY	BOARDING OF PRISONERS	101-670-850000	GENERAL	19,495.00
10/20/2014	WAYNE COUNTY	BOARDING OF PRISONERS	101-670-850000	GENERAL	24,045.00
10/20/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	77,651.91
10/20/2014	WAYNE COUNTY	NON RESIDENT USER FEE	592-527-924U00	WATER & SEWER	578.70
					78,230.61
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	(1,792.06)
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	97,278.00
					95,485.94
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	59,274.09
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-340-719R00	GENERAL	35,792.02
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-760-719R00	GENERAL	8,770.86
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-923-719R00	GENERAL	68,628.62
					172,465.59
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	17,877.60
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-340-719R00	GENERAL	10,451.52
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-760-719R00	GENERAL	2,475.36
10/27/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIRES HEALTH INSURANCE	101-923-719R00	GENERAL	21,537.99
					52,342.47
10/27/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	37.36
10/27/2014	DELTA DENTAL	RETIRES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05
10/27/2014	DELTA DENTAL	RETIRES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
10/27/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	86.17
10/27/2014	DELTA DENTAL	RETIRES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
10/27/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	8,945.34
					14,213.82
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	94,682.08
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE FUND	922.37
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
10/27/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	MOTOR VEHICLE	885.60
					885.60

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					178,429.06
10/27/2014	UNICARE LIFE & HEALTH INS CO	M. E. LIFE INSURANCE PREMIUM A	101-760-720ME0	GENERAL	85.20
10/27/2014	UNICARE LIFE & HEALTH INS CO	RETIREE LIFE INSURANCE	101-923-720ME0	GENERAL	640.80
10/27/2014	UNICARE LIFE & HEALTH INS CO	PF RETIREE LIFE INS	101-923-720PF0	GENERAL	1,248.00
10/27/2014	UNICARE LIFE & HEALTH INS CO	DUE TO UNICARE	750-000-229200	PAYROLL	3,429.40
					----- 5,403.40
11/03/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	8,796.56
11/03/2014	ANGLIN CIVIL LLC	RET BASIN STRAINER	592-500-818000	WATER & SEWER	52,785.00
11/03/2014	STEVEN M CARNILL	INSPECTION SERVICES	101-380-822000	GENERAL	12,634.85
11/03/2014	CENTRON DATA SERVICES	POSTAGE FOR WINTER 2014 TAX BILLS	101-923-730000	GENERAL	4,470.00
11/03/2014	CENTRON DATA SERVICES	PRINTING/MAILING OF WATER BILLS	592-920-818WBP	WATER & SEWER	2,933.06
					----- 7,403.06
11/03/2014	CENTURY CEMENT CO	CONTRACTUAL SERVICES	202-464-818000	MAJOR ROADS	50,195.34
11/03/2014	COMMERCIAL GROUNDS SERVICES, LLC	LAWN MAINTENANCE	747-001-818LM0	DDA	8,278.50
11/03/2014	CUMMINS BRIDGEWAY LLC	APPROVE GENERATOR CONTRACT	592-527-818000	WATER & SEWER	11,859.70
11/03/2014	CYGNUS SYSTEMS INC	BANDSHELL SIGN ISSUES	214-734-818000	CABLE	1,837.50
11/03/2014	CYGNUS SYSTEMS INC	WEEKLY SERVICE VISIT	664-915-818000	TECHNOLOGY SERVI	4,020.00
11/03/2014	CYGNUS SYSTEMS INC	WEEKLY SERVICE VISIT	747-001-818000	DDA	128.25
					----- 5,985.75
11/03/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	9,318.64
11/03/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	2,765.59
11/03/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	565.70
11/03/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	65.14
11/03/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	142.09
11/03/2014	DTE ENERGY	ELECTRIC	101-760-921000	GENERAL	2,721.76
11/03/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	245.65
11/03/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	954.86
11/03/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	53.42
					----- 7,514.21
11/03/2014	ANTHONY FUOCO	NOV 14 ASSESSING SERVICES	101-202-818000	GENERAL	8,857.00
11/03/2014	JEROME HALASH	INSPECTION SERVICES	101-380-822000	GENERAL	12,552.30

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11/03/2014	JANICE LADD & TRI-CITY BUILDERS LLC	REHAB LOAN	249-038-720R00	CDBG	14,381.00
11/03/2014	K-9 ACADEMY TRAINING FACILITY	NEW K-9 OFFICER KATO & TRAINING	265-320-756000	DRUG & FORFEITUR	11,100.00
11/03/2014	ROBERT LENZ	INSPECTION SERVICES	101-380-822000	GENERAL	14,378.80
11/03/2014	PLANTE & MORAN LLP	AUDIT SERVICES FY 14	101-923-808000	GENERAL	10,000.00
11/03/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	9,820.37
11/03/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	107.97
					9,928.34
11/03/2014	RFC L.L.C	MAINTENANCE OF CITY BLDGS	101-263-931000	GENERAL	10,642.00
11/03/2014	RFC L.L.C	LP PRIDE MAINTENANCE WORK	101-923-818000	GENERAL	10,504.75
					21,146.75
11/03/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	42,960.60
11/03/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	103,224.09
11/03/2014	SOUTHGATE FORD	CAPITAL EXPENDITURES	661-932-983000	MOTOR VEHICLE	6,061.78
11/03/2014	WAYNE COUNTY	OCT 14 EXCESS FLOW	592-527-924EF0	WATER & SEWER	62,372.00
11/03/2014	WAYNE COUNTY PROSECUTOR	FORFEITURE RETURN	265-320-956FR0	DRUG & FORFEITUR	5,520.00
11/03/2014	WINDSTREAM	OCT 14 VOIP ALL CITY BLDGS	101-263-853000	GENERAL	9,260.96
11/17/2014	ACCOUNTING PLUS FINANCIAL SERV. INC	LOAN PROGRAM	746-001-976000	EDC	16,000.00
11/17/2014	B S & A SOFTWARE	ANNUAL SERV/SUPPORT FEES	664-915-778000	TECHNOLOGY SERVI	38,590.00
11/17/2014	DETROIT WATER & SEWERAGE DEPARTMENT	COST OF WATER PURCHASED	592-920-927000	WATER & SEWER	155,175.22
11/17/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	46,876.60
11/17/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	452.14
11/17/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	6,266.14
11/17/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	1,897.90
11/17/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	229.79
11/17/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	497.32
11/17/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	42.43
11/17/2014	DTE ENERGY	ELECTRIC	101-760-921000	GENERAL	322.43

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11/17/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	729.04
11/17/2014	DTE ENERGY	HEAT	265-320-923000	DRUG & FORFEITUR	99.09
11/17/2014	DTE ENERGY	ELECTRIC	592-500-921000	WATER & SEWER	2,708.76
11/17/2014	DTE ENERGY	HEAT	592-500-923000	WATER & SEWER	1,125.96
11/17/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	2,379.84
11/17/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	562.64
11/17/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	178.24
					17,491.72
11/17/2014	E & J TREE SERVICE	35 TREE REMOVALS	203-464-818000	LOCAL ROADS	6,246.00
11/17/2014	HIGHWAY MAINTENANCE & CONSTRUCTION	SPRAY PATCH	202-464-818000	MAJOR ROADS	57,836.60
11/17/2014	KIESLER'S POLICE SUPPLY, INC	NEW VEST FOR DEPARTMENT	265-320-983000	DRUG & FORFEITUR	31,410.00
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	94,682.00
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE	922.37
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
11/17/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	MOTOR VEHICLE	885.60
					178,428.98
11/17/2014	STATE OF MICHIGAN	MICHIGAN WATER ANNUAL FEE	592-920-757000	WATER & SEWER	9,977.38
11/17/2014	PLANTE & MORAN LLP	FY13/14 AUDIT	101-923-808000	GENERAL	15,500.00
11/17/2014	PLANTE & MORAN LLP	FY 13/14 AUDIT	202-464-808000	MAJOR ROADS	3,000.00
11/17/2014	PLANTE & MORAN LLP	FY 13/14 AUDIT	203-464-808000	LOCAL ROADS	3,000.00
11/17/2014	PLANTE & MORAN LLP	FY 13/14 AUDIT	249-039-710060	CDBG	3,000.00
11/17/2014	PLANTE & MORAN LLP	FY 13/14 AUDIT	592-920-808000	WATER & SEWER	18,750.00
11/17/2014	PLANTE & MORAN LLP	FY 13/14 AUDIT	747-001-808000	DDA	1,500.00
					44,750.00
11/17/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLE	6,054.13
11/17/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	72.94
					6,127.07
11/17/2014	R J & J ENTERPRISES INC	STORM SEWER REPAIR 1491 FORD	592-527-818000	WATER & SEWER	9,249.20
11/17/2014	R J & J ENTERPRISES INC	WTR MN BRK	592-920-818000	WATER & SEWER	25,571.01
					34,820.21
11/17/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	68,874.29

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11/17/2014	SHELLEY DENBY & HARLEYS HOME IMPROV	RESIDENTIAL REHAB	249-038-720R00	CDBG	5,996.83
11/17/2014	WAYNE COUNTY	COUNTY SEWAGE DISPOSAL	592-527-924000	WATER & SEWER	69,803.69
11/17/2014	WAYNE COUNTY	NON RESIDENT USER FEE	592-527-924U00	WATER & SEWER	923.39
					70,727.08
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	602.33
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	94,926.68
					95,529.01
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-305-719R00	GENERAL	57,167.10
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-340-719R00	GENERAL	35,790.11
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-760-719R00	GENERAL	8,770.86
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-923-719R00	GENERAL	68,316.20
					170,044.27
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-305-719R00	GENERAL	17,877.60
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-340-719R00	GENERAL	10,176.48
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-760-719R00	GENERAL	2,475.36
11/25/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREES HEALTH INSURANCE	101-923-719R00	GENERAL	22,496.70
					53,026.14
11/25/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	276.66
11/25/2014	DELTA DENTAL	RETIREES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05
11/25/2014	DELTA DENTAL	RETIREES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
11/25/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	85.38
11/25/2014	DELTA DENTAL	RETIREES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
11/25/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	8,576.46
					14,083.45
11/25/2014	UNICARE LIFE & HEALTH INS CO	M. E. LIFE INSURANCE PREMIUM A	101-760-720ME0	GENERAL	85.20
11/25/2014	UNICARE LIFE & HEALTH INS CO	RETIREE LIFE INSURANCE	101-923-720ME0	GENERAL	640.80
11/25/2014	UNICARE LIFE & HEALTH INS CO	PF RETIREE LIFE INS	101-923-720PF0	GENERAL	1,248.00
11/25/2014	UNICARE LIFE & HEALTH INS CO	DUE TO UNICARE	750-000-229200	PAYROLL	3,363.80
					5,337.80
11/26/2014	KROEGER/STEINHARDT PESICK & COHEN	DUPLICATE TAX & OVER PAYMENT A	101-000-275000	GENERAL	19,217.27
11/26/2014	KROEGER/STEINHARDT PESICK & COHEN	DUPLICATE TAX & OVER PAYMENT A	271-000-275000	LIBRARY	629.21
11/26/2014	KROEGER/STEINHARDT PESICK & COHEN	DUPLICATE TAX & OVER PAYMENTS	703-000-275000	CURRENT TAX	33,047.10
					52,893.58
12/01/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	5,854.70
12/01/2014	BELFOR USA GROUP INC	CITY HALL FLOODING CLEANUP AND SHR	101-263-818000	GENERAL	7,735.68
12/01/2014	BENSTAFF, INC.	CONSULTING ON HEALTHCARE	101-923-880C00	GENERAL	10,160.00
12/01/2014	COMMERCIAL GROUNDS SERVICES, LLC	STREETSCAPE MAINTENANCE	747-001-818LM0	DDA	8,315.00

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12/01/2014	CUMMINS BRIDGEWAY LLC	REPAIR TO GENERATOR	592-500-937000	WATER & SEWER	5,392.13
12/01/2014	CUMMINS BRIDGEWAY LLC	GENERATOR FOR BAILEY LIFT STATION	592-527-757000	WATER & SEWER	2,906.90
					8,299.03
12/01/2014	CYGNUS SYSTEMS INC	IT SERVICES	214-734-818000	CABLE	2,838.25
12/01/2014	CYGNUS SYSTEMS INC	SONICWALL	664-915-778000	TECHNOLOGY SERVI	921.25
12/01/2014	CYGNUS SYSTEMS INC	IT SERVICES	664-915-818000	TECHNOLOGY SERVI	1,304.25
					5,063.75
12/01/2014	E & J TREE SERVICE	TREE TRIMS AND REMOVALS	202-464-818000	MAJOR ROADS	4,534.20
12/01/2014	E & J TREE SERVICE	60 TREE TRIMS THROUGHOUT THE CITY	203-464-818000	LOCAL ROADS	1,372.50
					5,906.70
12/01/2014	PNC INSTITUTIONAL INVESTMENTS	MEDICARE REIMBURSEMENT	101-923-715R00	GENERAL	10,070.40
12/01/2014	R J & J ENTERPRISES INC	VARIOUS SEWER SERVICES	592-527-818000	WATER & SEWER	11,065.45
12/01/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	103,128.76
12/01/2014	SAFEBUILT INC.	OCT 2014 INSPECT SERV	101-380-818000	GENERAL	8,466.00
12/01/2014	T.J. SCHMIDT & COMPANY, LLC	REFUND DEPOSIT FOR LP DAYS	592-001-650H00	WATER & SEWER	5,000.00
12/01/2014	WAYNE COUNTY	EXCESS FLOW NOV 14	592-527-924EF0	WATER & SEWER	62,372.00
12/01/2014	WINDSTREAM	MONTHLY PHONE SERVICES	101-263-853000	GENERAL	9,412.53
12/01/2014	CITY OF WYANDOTTE	JULY-SEPT14 ANIMAL SHELTER	101-305-818000	GENERAL	6,250.00
12/01/2014	CITY OF WYANDOTTE	JULY-SEPT14 DISPATCH	101-305-818CD0	GENERAL	40,942.03
12/01/2014	CITY OF WYANDOTTE	JULY-SEPT14 DISPATCH	101-340-818CD0	GENERAL	40,942.03
					88,134.06
12/03/2014	A & R MUSIC	EDC LOAN. PLEASE PROVIDE CHECK TO N 746-000-006000		EDC	30,000.00
12/15/2014	ALLIED BARTON SECURITY SERVICES	DETENTION OFFICERS	101-305-776000	GENERAL	6,051.77
12/15/2014	AMANDA PURCELL & AMPRO CONSTRUCTION	RESIDENTIAL REHAB	249-038-720R00	CDBG	5,915.00
12/15/2014	BECKETT & RAEDER	STREETSCAPE PHASE III - INSPECTION	747-001-818000	DDA	680.00
12/15/2014	BECKETT & RAEDER	STRATEGIC PLAN UPDATE	747-001-824000	DDA	5,558.80
					6,238.80

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12/15/2014	CYGNUS SYSTEMS INC	VARIOUS IT SERVICES	214-734-818000	CABLE	3,925.34
12/15/2014	CYGNUS SYSTEMS INC	EMAIL SECURITY	664-915-818000	TECHNOLOGY SERVI	1,503.41
					5,428.75
12/15/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	44,266.63
12/15/2014	DTE ENERGY	MUSEUM FUNDS	101-000-373000	GENERAL	601.05
12/15/2014	DTE ENERGY	ELECTRIC	101-263-921000	GENERAL	7,033.86
12/15/2014	DTE ENERGY	HEAT	101-263-923000	GENERAL	7,434.17
12/15/2014	DTE ENERGY	CRIME PATROL WATCH	101-305-841000	GENERAL	950.46
12/15/2014	DTE ENERGY	STREET LIGHTINGCHARGES	101-450-926000	GENERAL	29.22
12/15/2014	DTE ENERGY	ELECTRIC	101-704-921000	GENERAL	837.47
12/15/2014	DTE ENERGY	HEAT	101-704-923000	GENERAL	428.55
12/15/2014	DTE ENERGY	ELECTRIC	101-720-921000	GENERAL	8,697.99
12/15/2014	DTE ENERGY	HEAT	101-760-923000	GENERAL	778.57
12/15/2014	DTE ENERGY	ELECTRIC	265-320-921000	DRUG & FORFEITUR	38.06
12/15/2014	DTE ENERGY	HEAT	265-320-923000	DRUG & FORFEITUR	210.35
12/15/2014	DTE ENERGY	ELECTRIC	592-527-921000	WATER & SEWER	886.23
12/15/2014	DTE ENERGY	HEAT	592-527-923000	WATER & SEWER	511.81
12/15/2014	DTE ENERGY	ORNAMENTAL LIGHTING	747-001-926L00	DDA	87.66
					28,525.45
12/15/2014	FORT STREET BREWERY	FACADE IMPROVEMENT GRANT	747-001-956FIG	DDA	5,095.50
12/15/2014	ANTHONY FUOCO	ASSESSING SERVICES	101-202-818000	GENERAL	8,857.00
12/15/2014	HABITAT FOR HUMANITY- DETROIT	REHAB HOME	249-001-676H00	CDBG	8,108.23
12/15/2014	HARDROCK CONCRETE, INC.	PROGRESS ST RECONSTRUCTION	249-039-755190	CDBG	22,518.20
12/15/2014	HENNESSEY ENGINEERS INC	ENGINEERING REVIEW	101-000-013000	GENERAL	6,286.41
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-760-722ME0	GENERAL	13,687.53
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	101-923-722ME0	GENERAL	94,682.00
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-464-722ME0	MAJOR ROADS	6,278.18
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	202-478-722ME0	MAJOR ROADS	2,690.65
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-464-722ME0	LOCAL ROADS	9,417.27
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	203-478-722ME0	LOCAL ROADS	4,035.97
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	214-734-722ME0	CABLE	922.37
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	249-039-722ME0	CDBG	2,604.41
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-500-722ME0	WATER & SEWER	8,645.00
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-527-722ME0	WATER & SEWER	17,290.00
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	592-920-722ME0	WATER & SEWER	17,290.00
12/15/2014	MUNICIPAL EMPLOYEES RETIREMENT SYST	M.E. RETIREMENT	661-932-722ME0	MOTOR VEHICLE	885.60
					178,428.98
12/15/2014	MICHIGAN MUNICIPAL LEAGUE	SETTLEMENT OF CLAIMS	101-923-962000	GENERAL	20,000.00
12/15/2014	MICHIGAN MUNICIPAL LEAGUE	SETTLEMENT OF CLAIMS	101-923-962000	GENERAL	20,000.00

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12/15/2014	NAGLE PAVING COMPANY	BASKETBALL COURT RECONSTRUCTION	249-038-755060	CDBG	21,080.55
12/15/2014	NAGLE PAVING COMPANY	BASKETBALL COURT RECONSTRUCTION	249-039-755060	CDBG	3,730.70
12/15/2014	NAGLE PAVING COMPANY	BASKETBALL COURT RECONSTRUCTION	249-040-755060	CDBG	5,564.24
					30,375.49
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	101-923-808000	GENERAL	4,000.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	202-464-808000	MAJOR ROADS	3,300.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	203-464-808000	LOCAL ROADS	3,300.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	249-039-710060	CDBG	3,000.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	592-527-808000	WATER & SEWER	5,500.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	592-920-808000	WATER & SEWER	5,500.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	661-932-808000	MOTOR VEHICLES	1,050.00
12/15/2014	PLANTE & MORAN LLP	FY13/14 ANNUAL AUDIT	747-001-808000	DDA	1,125.00
					26,775.00
12/15/2014	QUICK FUEL	GAS OIL ANTIFREEZE	661-932-751000	MOTOR VEHICLES	8,546.12
12/15/2014	QUICK FUEL	GAS OIL ANTIFREEZE	747-001-751000	DDA	66.23
					8,612.35
12/15/2014	CITY OF RIVERVIEW	CONTRACTUAL SERVICES	226-531-818000	SANITATION	30,430.83
12/15/2014	RIZZO ENVIRONMENTAL SERVICES	CONTRACTUAL SERVICES	226-531-818000	SANITATION	5,335.00
12/15/2014	HOWARD L SHIFMAN PC	LABOR NEGOTIATIONS	101-203-817L00	GENERAL	24,787.50
12/15/2014	TOWNSEND NEON INC	PARTS AND LABOR TO REPAIR STHFLD SI	214-734-818000	CABLE	5,043.00
12/15/2014	WAYNE COUNTY	EXCESS FLOW MONTHLY BILLING	592-527-924EFO	WATER & SEWER	62,372.00
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	514.45
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	DUE TO BC COMMUNITY BLUES	750-000-229800	PAYROLL	90,075.21
					90,589.66
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	59,178.94
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	31,144.03
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	8,691.22
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	68,721.72
					167,735.91
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	19,121.70
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	11,718.05
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-760-719R00	GENERAL	2,647.62
12/26/2014	BLUE CROSS/BLUE SHIELD OF MICHIGAN	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	23,828.58
					57,315.95
12/26/2014	DELTA DENTAL	COBRA HOSPITALIZATION	101-000-040C00	GENERAL	276.66

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12/26/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-305-719R00	GENERAL	2,034.05
12/26/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-340-719R00	GENERAL	2,153.70
12/26/2014	DELTA DENTAL	MICHIGAN CLAIMS TAX	101-923-719CT0	GENERAL	87.63
12/26/2014	DELTA DENTAL	RETIREEES HEALTH INSURANCE	101-923-719R00	GENERAL	957.20
12/26/2014	DELTA DENTAL	DUE TO DELTA DENTAL	750-000-229300	PAYROLL	8,945.34
					14,454.58
GRAND TOTAL					4,402,682.48

**CITY OF LINCOLN PARK
 CONTRACTS AWARDED GREATER THAN \$5,000
 JULY 7, 2014 -DECEMBER 31, 2014**

DATE	AMOUNT	CONTRACTOR NAME	PURPOSE OF CONTRACT
7/22/2014	\$ 30,000	Benstaff	Health Care consulting
7/22/2014	\$ 15,000	Plante Moran PLC	Cash Flow Analysis
8/9/2014	\$ 15,000	Jaffe Raitt Heuer & Weiss, P.C.	Legal Services for PA 436
9/23/2014	\$ 117,860	Wayne County Home Consortium	Grant from HUD
9/26/2014	\$ 25,000	Giarmarco Mullins & Horton, P.C.	Legal Services for Retiree Health Care
10/8/2014	\$ 350,000	SAFEbuilt	Outsource Building Department, pay Pct of Revenue
10/15/2014	\$ 60,000	City Towing	Collection of Admin Fee for City (added City revenue)
10/16/2014	\$ 25,000	Varnum LLP	Legal Services for sale of cell tower easement
10/27/2014	\$ 20,000	Miller Canfield	Legal Services for PA 345
11/7/2014	\$ 106,500	Highway Maintenance & Construction	Road repairs
11/13/2014	\$ 90,469	SMART - Wayne Terminal	Grant for SMART transportation

**CITY OF LINCOLN PARK
 LOANS SOUGHT GREATER THAN \$5,000
 JULY 7, 2014 -DECEMBER 31, 2014**

DATE	AMOUNT	LOAN DESCRIPTION	PROPOSED USE OF FUNDS
		NONE	

**CITY OF LINCOLN PARK
 NEW POSITIONS/VACANCIES FILLED
 JULY 7, 2014-DECEMBER 31, 2014**

NEW POSITIONS CREATED:

DATE	POSITION TITLE	DEPARTMENT
8/12/2014	Part Time College Intern	Office of City Management
9/16/2014	Part Time Clerical	Treasurers/Finance (Temporary)
9/22/2014	Director of Finance and Operations	Finance
12/19/2014	Assistant Treasurer/Water Coordinator	Treasury/Water

VACANCY POSITIONS FILLED:

DATE	POSITION TITLE	DEPARTMENT
7/29/2014	Part Time Clerical	Library
8/7/2014	Part Time Laborer	Department of Public Services
8/19/2014	Part Time Laborer	Department of Public Services
8/25/2014	Accounting Coordinator	FT Position in Finance Department

POSITIONS ELIMINATED:

Both positions were upgraded with enhanced responsibility, see above for New Positions

DATE	POSITION TITLE	DEPARTMENT
9/22/2014	Director of Finance	Finance
12/19/2014	Assistant Treasurer	Treasury

LAYOFFS:

DATE	POSITION TITLE	DEPARTMENT
	NONE	



STATE OF MICHIGAN
DEPARTMENT OF TREASURY
LANSING

RICK SNYDER
GOVERNOR

R. KEVIN CLINTON
STATE TREASURER

CONTRACT FOR EMERGENCY MANAGER SERVICES

Rick Snyder, Governor of the State of Michigan (Governor) and the Michigan Department of Treasury retain and appoint Bradford Lee Coulter as the Emergency Manager (Emergency Manager) for the City of Lincoln Park (City) under Public Act 436 of 2012, the Local Financial Stability and Choice Act, MCL 141.1541 *et seq.*, (the Act).

The Emergency Manager will provide services to the City pursuant to the terms and conditions set forth in this Contract and the Act.

The Emergency Manager's role is to remedy the financial distress of the City by requiring, within available resources, prudent fiscal management and an efficient provision of municipal services by exercising the necessary authority conferred herein to take appropriate action on behalf of the City and its residents. In accepting this appointment, the Emergency Manager agrees to leverage all the Emergency Manager's skills and abilities to accomplish these objectives on behalf of City residents.

1. PARTIES, PURPOSE, DUTIES, AND REPORTS

1.1 Parties. The parties to this Contract are the State of Michigan by the Michigan Department of Treasury and Bradford Lee Coulter.

1.2 Purpose. The parties to this Contract agree that Bradford Lee Coulter will act as the Emergency Manager for the City. The Emergency Manager's duties and responsibilities are delineated in the Act and include conducting all aspects of the operations of the City and establishing and implementing a written financial plan as required by Section 11 of the Act.

1.3 Duties. The Emergency Manager shall possess all the powers and duties authorized under the Act, including those specifically related to local governments. In addition, the Emergency Manager shall work cooperatively with the Office of the Governor and the State Treasurer. The Emergency Manager agrees to keep these officials informed of major initiatives to be undertaken in furtherance of this Contract before their public announcement. The Emergency Manager shall seek the approval of the State Treasurer before entering into a new collective bargaining agreement.

1.4 Reports. The Emergency Manager shall file quarterly reports required by Section 9(5) of the Act with the Michigan Department of Treasury beginning on October 15, 2014, for the immediately preceding quarter and shall file the first report required by Section 17 of the Act within six months of the Emergency Manager's appointment and every three months thereafter.

1.5 Communications. The Emergency Manager shall establish and maintain an appropriate protocol for ongoing communications with officials of the City, City residents, and the media. The communications protocol should include a variety of means, including personal interactions.

2. TERM OF CONTRACT

2.1 The Emergency Manager serves at the pleasure of the Governor except as provided in Section 9(3)(d) and Section 9(6)(c) of the Act.

2.2 Effective Date. This contract is effective on Monday July 7, 2014.

3. COMPENSATION FOR SERVICES PROVIDED

3.1 Source of Payment. The State shall pay the compensation of the Emergency Manager for all services rendered under this Contract.

3.2 Salary. The Emergency Manager's salary for services rendered under this Contract shall be \$150,000.00 per year. If this Contract is terminated after the Emergency Manager has provided services for a portion of the month, the Emergency Manager shall be entitled, for that portion of that month, to \$12,500.00 multiplied by the proportion that the number of days of the month for which services were provided bears to the number of days of the whole month.

3.3 Payment for Services. The Emergency Manager shall be paid in installments consistent with the established written policies and procedures of the Michigan Department of Treasury. If requested by the State Treasurer, the Emergency Manager shall provide to the Michigan Department of Treasury additional information regarding services performed pursuant to this Contract.

3.4 Reimbursement for Actual and Necessary Expenses. The actual and necessary expenses of the Emergency Manager, including customary expenses related to travel, meals, and lodging which are incurred in connection with service to the City will be reimbursed by the City. The Emergency Manager shall provide original copies of all receipts for meals, lodging, and travel reimbursement with any request for reimbursement. Any reimbursement for expenses under this contract shall be reviewed and approved in writing by the City's Chief Financial Officer.

4. ADDITIONAL STAFF AND CONSULTANT FEES

4.1 Staff. The Emergency Manager may, as provided in the Act, appoint additional staff as necessary to fulfill the obligations of the Emergency Manager's appointment and duties under this Contract. Payment of compensation for additional staff will be the obligation of the City. While authority to hire additional staff rests with the Emergency Manager, the Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before extending offers of employment for positions paying \$50,000.00, or more, annually. The Emergency Manager shall issue a written employment contract to each individual hired pursuant to this Section, regardless of the compensation paid to that individual. The employment contract

issued pursuant to this Section shall, as of the date the individual is hired by the Emergency Manager, prohibit the individual from engaging in any other employment for remuneration without the express written approval of the Emergency Manager. The Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before approving outside employment for any individual. A breach of this Section shall be a material breach of this Contract.

4.2 Professional Assistance. The Emergency Manager may, as provided in the Act, secure professional assistance as necessary to fulfill the obligations of the Emergency Manager's appointment and duties under this Contract. Payment of compensation for additional professional assistance will be the obligation of the City. The Emergency Manager agrees to consult with the State Treasurer, or the designee of the State Treasurer, at least 24 hours before authorizing professional services contracts of \$50,000.00, or more, per engagement or project. If a contract under this Section, or under Section 4.1, has a value of \$50,000 or more, the Emergency Manager shall not execute the contract unless the contract is subject to competitive bidding by the Emergency Manager or the Emergency Manager receives prior written approval from the State Treasurer.

4.3 Security. The Emergency Manager will be entitled to receive security protection in connection with the Emergency Manager's duties under this Contract. Security personnel will be retained only upon the approval of the State Treasurer, or the designee of the State Treasurer, and only after consultation with the Director of the Michigan Department of State Police, or the designee of the Director of the Michigan Department of State Police. Payment of compensation for security personnel will be the obligation of the City.

5. REPRESENTATIONS

5.1 Qualifications. By signing this Contract, the Emergency Manager, represents that the Emergency Manager meets the minimum qualifications for appointment set forth in the Act. The Emergency Manager shall perform the duties of that office on a full-time basis, except as otherwise approved by the State Treasurer, and shall not accept any other employment or engage in any other activity for remuneration without the express written approval of the State Treasurer.

5.2 Conflict of Interest. The Emergency Manager represents and warrants that the Emergency Manager has no personal or financial interest, and will not acquire any such interest, that would conflict in any manner or degree with the performance of this Contract.

5.3 Non-competition. The Emergency Manager represents and warrants that the Emergency Manager is not subject to any non-disclosure, non-competition, or similar clause with current or prior clients or employers that will interfere with the performance of this Contract. The State will not be subject to any liability for any such claim.

5.4 Facilities and Personnel. The City will provide the Emergency Manager with proper facilities and personnel to perform the services and work required to be performed pursuant to this Contract.

5.5 Records. The Emergency Manager shall maintain complete records in accordance with

generally accepted accounting practices and sound business practices. This requirement applies to all information maintained or stored in the computer system of the Emergency Manager or computer system of the City. The State Treasurer and his designees shall have the right to inspect all records related to this Contract.

5.6 Non-Discrimination.

a) The Emergency Manager shall comply with Public Act 220 of 1976, the Persons with Disabilities Civil Rights Act, MCL 37.1101 *et seq.*, and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Manager covenants that the Emergency Manager will not discriminate against any employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of a disability that is unrelated to the individual's ability to perform the duties of a particular job or position. The Emergency Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract.

b) The Emergency Manager shall comply with Public Act 453 of 1976, the Elliott-Larsen Civil Rights Act, MCL 37.2101 *et seq.*, and all applicable federal, State, and local fair employment practices and equal opportunity laws. The Emergency Manager covenants that the Emergency Manager will not discriminate against an employee or applicant for employment with respect to hire, tenure, terms, conditions, or privileges of employment, or a matter directly or indirectly related to employment, because of race, color, religion, national origin, age, sex, height, weight, or marital status. The Emergency Manager shall impose this covenant upon every subcontractor that enters into an agreement for the performance of any obligation imposed by this Contract. A breach of this covenant shall be a material breach of this Contract.

5.7 Unfair Labor Practices. The Emergency Manager shall not enter into a contract for the performance of any obligation imposed by this Contract with a subcontractor, manufacturer, or supplier whose name appears in the register prepared pursuant to Public Act 278 of 1980, MCL 423.322, of employers found in contempt of court for failure to correct unfair labor practices. The State may void this Contract if the Emergency Manager, or any subcontractor, manufacturer, or supplier of the Emergency Manager that is a party to a contract for the performance of any obligation imposed by this Contract, appears in the above mentioned register.

5.8 Independent Contractor. The relationship of the Emergency Manager to the State and to the City under this Contract is that of an independent contractor. Except as specifically provided in the Act, no liability, benefits, workers compensation rights or liabilities, insurance rights or liabilities, or any other rights or liabilities arising out of, or related to, a contract for hire, nor employer-employee relationship, shall arise, accrue, or be implied to either party under this Contract or to an agent, subcontractor, or employee of either party under this Contract, as a result of the performance of this Contract.

6. NOTICES

6.1 The State Treasurer is the designee for this Contract unless notice of another designa-

tion is provided by the Governor. All notices, correspondence, requests, inquiries, billing statements, and other documents mentioned in this Contract shall be directed to the attention of the State Treasurer, R. Kevin Clinton, and to the following:

For the State:

Michigan Department of Treasury
Office of Legal Affairs
Richard H. Austin Building, 430 West Allegan Street
Lansing, Michigan 48922
Phone: (517) 373-3223

For the Emergency Manager:

Bradford Lee Coulter
Lincoln Park City Hall
1355 Southfield Road
Lincoln Park, Michigan 48146

7. LIMITATION UPON LIABILITY

7.1 The State. The State, the Governor, the State Treasurer, and all other State officials are not liable for any obligation of or claim against the City resulting from actions taken in accordance with the Act or this Contract.

7.2 The Emergency Manager. Pursuant to the Act, in performing this Contract the Emergency Manager is engaging in a governmental function and is immune from liability for any action taken which the Emergency Manager reasonably believes to be within the scope of the Emergency Manager's authority granted by the Act or by this Contract.

8. INSURANCE

8.1 General. The Emergency Manager may procure and maintain, at the expense of the City, worker's compensation, general liability, professional liability, and motor vehicle insurance for the Emergency Manager and any employee, agent, appointee, or contractor of the Emergency Manager as may be provided to elected officials, appointed officials, or employees of the City. The insurance procured and maintained by the Emergency Manager may extend to any claim, demand, or lawsuit asserted or costs recovered against the Emergency Manager and any employee, agent, appointee, or contractor of the Emergency Manager to the extent permitted by the Act.

8.2 Post-Contract. If, after the date that the service of the Emergency Manager is concluded, the Emergency Manager or any employee, agent, appointee, or contractor of the Emergency Manager is subject to a claim, demand, or lawsuit arising from an action taken during the service of the Emergency Manager, and not covered by a procured insurance policy, litigation expenses, including but not limited to attorney fees, payments in satisfaction of judgments, and payments made in settlement as specified pursuant to the Act, shall be paid by the City. If such

expenses are not paid by the City, they shall be treated as a debt owed to this State pursuant to section 17a(5) of Public Act 140 of 1971, the Glenn Steil State Revenue Sharing Act of 1971, MCL 141.917a.

8.3 Additional Insurance. If the City has purchased, or otherwise obtained, an errors and omissions policy, then the Emergency Manager may choose to be covered under such policy at the expense of the City.

8.4 Payment by City. All insurance required under this Contract shall be acquired at the expense of the City under valid and enforceable policies, issued by insurers of recognized responsibility. The State Treasurer reserves the right to reject as unacceptable any insurer.

9. TERMINATION OF CONTRACT AND APPOINTMENT

9.1 Termination by the State.

a) The State. The Emergency Manager serves at the pleasure of the Governor except as provided in Section 9(3)(d) and Section 9(6)(c) of the Act. The Governor has the power to rescind the appointment and terminate this Contract at any time, and without cause, by issuing a Notice of Termination to the Emergency Manager.

9.2 Termination Process. Upon receipt of a Notice of Termination, and except as otherwise directed, the Emergency Manager shall:

a) Cease work under this Contract upon the date and to the extent specified in the Notice of Termination;

b) Incur no costs beyond the date specified by the Notice of Termination;

c) Submit to the State Treasurer on the date the termination is effective all records, reports and documents as this State shall specify and carry out such directives as the State Treasurer may issue concerning the safeguarding and disposition of files and property; and

d) Submit within 30 calendar days a closing memorandum and final billing, which shall be paid within 30 days.

9.3 Termination by Emergency Manager. The Emergency Manager may terminate this Contract at any time, with or without cause, with 30 days written notice to the State Treasurer. Within 30 days of the Emergency Manager's final day of service, the Emergency Manager shall submit a closing memorandum and final billing, which shall be paid within 30 calendar days.

10. GENERAL PROVISIONS

10.1 Governing Law and Jurisdiction. This Contract shall be subject to, and construed according to, the laws of the State of Michigan, and no action shall be commenced against this State, its agents, or employees for any matter whatsoever arising out of this Contract, in any court other

than a Michigan State court.

10.2 No Waiver. A party's failure to insist on the strict performance of this Contract shall not constitute waiver of any breach of the Contract.

10.3 Other Debts. The Emergency Manager represents and warrants that the Emergency Manager is not, and will not become, in arrears on any contract, debt, or other obligation to the State of Michigan, including taxes.

10.4 Invalidity. If any provision of this Contract or its application to any persons or circumstances shall, to any extent, be determined by a court of competent jurisdiction to be invalid or unenforceable, the remainder of this Contract shall not be affected, and each remaining provision of this Contract shall be valid and enforceable to the fullest extent permitted by law.

10.5 Headings. Section headings contained in this Contract are for convenience only and shall not be used to interpret the scope or intent of this Contract.

10.6 Entire Agreement. This Contract represents the entire and exclusive agreement between the parties and supersedes all proposals or other prior agreements, oral or written, and all other communications between the parties.

10.7 Amendment. No Contract amendment will be effective and binding upon the parties to this Contract unless the amendment expressly makes reference to this Contract, is in writing, and is signed by duly authorized representatives of all parties and all the requisite State approvals are obtained.

10.8 Order of Priority. This Contract and the Act shall be read to be consistent one with the other. However, if a conflict is deemed to exist between the terms of this Contract and the Act, the Act shall supersede the terms of this Contract.

10.9 Counterparts. This Contract may be executed in separate counterparts, each of which when executed shall be deemed an original, but all of which when taken together shall constitute one and the same Contract.

IN WITNESS WHEREOF, the Governor and the Emergency Manager have signed and executed this Contract.

STATE OF MICHIGAN

Dated: 7/3/14


Rick Snyder, Governor

Dated: 7/3/14


Bradford Lee Coulter, Emergency Manager

Approved as to form and content pursuant to Section 9(3)(e) of Public Act 436 of 2012, the Local Financial Stability and Choice Act, MCL 141.1541 *et seq.*

Dated: 7/3/14


R. Kevin Clinton, State Treasurer

**EMERGENCY FINANCIAL AND OPERATING PLAN
FOR THE CITY OF LINCOLN PARK, MICHIGAN**

August 20, 2014



**Prepared By:
Brad Coulter
Emergency Manager**

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Section 1.01: Authorization of Objectives Section

This Emergency Financial and Operating Plan for the City of Lincoln Park is required by Section 11 of Public Act 436 of 2012, the Local Financial Stability and Choice Act (MCL 141.1551). A Financial Plan for a city must provide for all of the following:

- a) Conducting the operations of the local government within the resources available according to the Emergency Manager's revenue estimate.
- b) The payment in full of the scheduled debt service requirements on all bonds, notes, and municipal securities of the local government, contract obligations in anticipation of which bonds, notes and municipal securities are issued, and all other uncontested legal obligations.
- c) The modification, rejection, termination, and renegotiation of contracts pursuant to Section 12.
- d) The timely deposit of required payments to the pension fund for the local government or in which the local government participates.
- e) Any other actions considered necessary by the Emergency Manager to achieve the objectives of the financial and operating plan, alleviate the financial emergency, and remove the local government from receivership.

Section 1.02: Objectives

The Emergency Financial and Operating Plan for the City of Lincoln Park has the following objectives:

- 1.) To provide a balanced budget based on realistic revenue and expenditure projections.
- 2.) To provide a realistic and practical plan to eliminate the structural and accumulated deficit.
- 3.) To provide for an operational plan for the organization that is streamlined and efficient.

After the initial development of an Emergency Financial and Operating Plan, the Plan shall be re-examined by the Emergency Manager in consultation with the local government. If the Emergency Manager reduces the revenue estimates or significantly changes the expenditures required, then the financial plan will be modified to conform with the new projections.

Section 2.01: Definitions

As used in this Emergency Financial Plan:

- a) "City" means the City of Lincoln Park, Michigan
- b) "Act" means Public Act 436 Local Financial Stability and Choice Act of 2012
- c) "Review Team" means the Lincoln Park Financial Review Team
- d) "Plan" means the Emergency Financial and Operating Plan
- e) "Treasurer" means the Treasurer for the State of Michigan
- f) "MERS" means the Municipal Employee's Retirement System for Municipal Employees
- g) "GRS" means actuary Gabriel Roeder Smith & Company

Section 2.02: Singular or Plural Terms

Every word or defined term in this plan importing the singular manner only may extend to and embrace the plural number, and every word or defined term importing the plural number may be applied and limited to the singular number.

Section 2.03: References to Statutes

A reference to a Michigan statute or portion of a statute in the plan shall be deemed to include the latest amendments to the statute or portion of a statute.

Section 2.04: Catch Lines

The catch line heading of any section of this plan shall not be deemed to be a part of the section or the Plan, or be used to construe the section more broadly or narrowly than the text of the section would indicate, but shall be deemed to be inserted for purposes of convenience.

Section 3.01: Review Team and Financial Status of the City

The Lincoln Park Financial Review Team was appointed to review the financial condition of the City of Lincoln Park. On February 20th and 27th, March 4th, 13th and 28th, the Lincoln Park Financial Review Team members met and reviewed information relevant to the financial condition of the City. Based upon those reviews, the Review Team concluded in accordance with Section 5(4)(b) of PA 436 Local Financial Stability and Choice Act of 2012, that a local government financial emergency exists within the City of Lincoln Park, and that no satisfactory plan exists to resolve the emergency. On April 14, 2014 the Governor of Michigan concurred with the Review Team assessment that a financial emergency existed and communicated such to the City.

The review concluded the following which was the basis for a determination that a financial emergency exists. Notable among the issues found:

- 1.) Per the audit for fiscal year 2012-2013, the General Fund fund balance decreased from a beginning level of \$2.0 million to negative (\$89,903) at year end June 30, 2013.
- 2.) The City experienced a significant decline in property value over the past five years. Property tax revenue constitutes roughly 60% of General Fund revenue and taxable values have fallen by 31.6% in recent years. A taxable value of \$793 million netted \$24.6 million in overall revenue for the fiscal year ending June 30, 2009. By 2013, values had fallen to \$543 million with related overall revenue of \$20.4 million for the fiscal year ending June 30, 2013.
- 3.) During fiscal year 2012-2013 the City borrowed \$2.5 million from the Water and Sewer Fund for use by the General Fund to make the annual Police Officers & Firefighters Retirement System pension payment.
- 4.) Audit reports for fiscal years 2011 through 2013 noted significant negative variances between budgeted General Fund revenues and expenditures versus actual results. In none of these years did General Fund revenues exceed expenditures.
- 5.) City officials indicated a possibility the City would deplete its General Fund cash balance by the end of fiscal year 2014.
- 6.) The level to which the City's two retirement systems are funded decreased dramatically from 2004 to the present. Based on the actuarial reports available at the time of the review, the Review Team noted the Municipal Employees Pension Plan was funded at 28.0% while the Police Officers and Firefighters Retirement System was funded at 34.6%.

Section 3.02: Annual Audits for 2012 and 2013 Fiscal Years

In addition to the Financial Review Team Report, the City's 2013 fiscal year financial audit indicated factors that would signify the presence of a financial emergency. Factors cited in the audit included the following:

- The General Fund ran a (\$2.1) million deficit in fiscal year 2012-2013 and ended the fiscal year with a (\$89,803) deficit. This deficit represents the third year in a row that the City had expenditures in excess of revenues.
- The Management Discussion section noted the City "will require significant restructuring in order to continue to exist."¹

The City's 2012 fiscal year financial audit also noted concerns that would indicate a looming financial emergency:

- The General Fund ran a (\$2.3) million deficit in fiscal year 2011-2012.

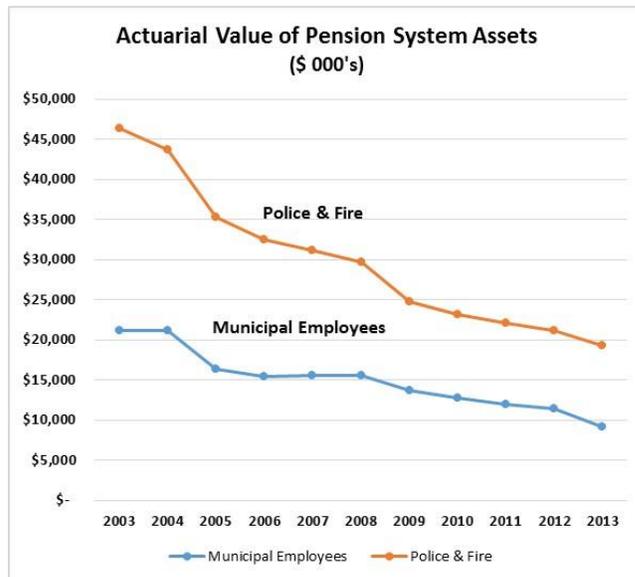
¹ City of Lincoln Park Financial Report, June 30, 2013, Page 10

- The Management Discussion section noted “Expenditures continue to exceed revenue, staff reductions will continue causing decreased service hours to the public”.²
- Further the City used \$2.3 million of fund balance “despite the public safety voter-approved millages”.³

Section 3.03: Most Recent Pension System Actuarial Reports

Both the Municipal Employee and Police Officers & Firefighters pension systems are in danger of running out of money in the next 9-11 years based on current contribution rates. The most recent actuarial reports, which were made available after the Review Team examination, stated the Municipal Employee system has slipped to 22% funded while the Police Officer & Firefighter system has declined to 31% funded. The Emergency Manager believes even these low funding levels to be overstated due to the use of optimistic actuarial assumptions and will be engaging an independent pension actuary to help determine the true extent of the pension shortfall. The total unfunded liability is currently reported as \$74.7 million, which the Emergency Manager believes understates the true extent of the problem.

The following chart shows the steady and continual decline in asset values since 2003.⁴ Both systems have lost over 50% of the asset value during this period. This decline is directly attributable to annual contributions that were not sufficient to keep up with benefit payments. The lower than needed contribution rates primarily resulted from the use of actuarial assumptions for payroll increases and investment returns that were far more optimistic than actual results - thus leading to a continual underfunding of the pension systems.



² City of Lincoln Park Financial Report, June 30, 2012, Page 9

³ City of Lincoln Park Financial Report, June 30, 2012, Page 9

⁴ MERS and Gabriel Roeder Smith annual actuarial reports for the covered years. MERS took over the Municipal Employee pension system in 2012. Previously GRS provided the actuarial information and the system was managed by a pension board.

Municipal Employees - MERS

The latest annual actuarial report for the year ended December 31, 2013 on the MERS pension system covering Municipal Employees indicated severe concern over funding status. As of this date, the MERS plan was funded at 22% with an unfunded liability of \$32.0 million. Over the past ten years, the trend has been a consistent and continual decline in asset value since the early retirements were given out in 2004. MERS took over managing the plan from a local pension board in 2012. The MERS report also noted investment returns greater than the assumed 8% are required in the near term to get the market value of the assets in line with the actuarial valuation.

Based on the current fiscal year contribution rate of \$2.2 million, the system is losing \$1 million in asset value per year as benefit payments are greater than new contributions and investment returns. At this rate, the Emergency Manager estimates the MERS system will run out of money in 9-11 years. The Emergency Manager has requested analysis from MERS to confirm this estimate and better understand options for funding the system.

Due to the continual drain on asset value, combined with the closure of a portion of the plan and the associated accelerated amortization required, MERS is requiring the City to increase its pension contribution from \$2.2 million in the current fiscal year (fiscal year 2014-2015), to \$3.9 million starting July 1, 2015 (fiscal year 2015-2016), or an increase of \$1.7 million. Alternatively, in order to “accelerate to a 100% funding ratio in 20 years”, MERS calculates the City would need to contribute \$4.2 million annually, or an increase of \$2.0 million.⁵

This plan assumes the City contributes an additional \$2.0 million per year toward MERS. The actual amount required will be refined as the Emergency Manager works with actuarial experts to determine the true extent of the underfunding and options for pension contributions.

Police Officers and Firefighters Retirement System

The Police Officers & Firefighters pension system is almost a mirror of the underfunding situation with the Municipal Employees. The latest annual actuarial report for the year ended June 30, 2013 shows severe concern over funding status. As of this date, the Police Officers & Firefighters plan was funded at 31% with an unfunded liability of \$42.7 million. Over the past ten years, the trend has been a consistent and continual decline in asset value since the early retirements were given out in 2004.

The contribution for this fiscal year is \$3.4 million and the system is losing on average \$2 million per year in asset value as benefit payments are greater than new contributions and investment returns. Per GRS, the Police Officers & Firefighters pension system has “a strong short term possibility that the current level of negative cash flows (unrelated to investment income) could exhaust the System assets in the absence of consistently favorable investment returns. The current negative cash flows are approximately \$2 million and could exhaust the System assets in roughly 9 years in the absence of investment returns.”⁶

⁵ Municipal Employee’s Retirement System of Michigan Annual Actuarial Valuation Report December 31, 2013 Lincoln Park, City of (8244), Page 6.

⁶ City of Lincoln Park Police Officers and Firefighters Retirement System Seventy-First Annual Actuarial Valuation Report June 20, 2013, Page A-6.

The Emergency Manager estimates the annual contribution needs to be increased by \$2 million per year in order to start toward funding the system to 100%. The Emergency Manager has requested analysis from GRS to confirm this estimate and better understand options for funding the system.

The Emergency Manager is also concerned about the history of using annual contribution rates that were clearly below what is required to keep the system funded. There is concern over the lower than required investment returns achieved and the Emergency Manager will be benchmarking these returns against other retirement systems as well as various market indices. The Emergency Manager will explore the possibility of exercising rights under Section 12 (m) of the Act, where in the case of plans that are not at least 80% funded, allows the Emergency Manager to remove one or more pension board trustees or allows the Treasurer to name the Emergency Manager as sole trustee for the pension system.

This plan assumes the City contributes an additional \$2.0 million per year toward the Police Officers & Firefighters pension. The actual amount required will be refined as the Emergency Manager works with actuarial experts to determine the true extent of the underfunding and options for pension contributions.

Total Increase in Annual Pension Funding Assumed

With a goal of having both plans funded to 100% over the next 20 years, the total increase in pension contribution assumed in this plan is \$4.0 million per year resulting in a total annual contribution of \$9.6 million starting in fiscal year 2015-2016. The Emergency Manager will be working with MERS, GRS and an independent actuary to determine the final contribution stream that must be paid into the systems.

In order to help pay for this increased pension contribution, the Plan proposes the \$4.2 million per year spent on retiree health care is reduced to \$1 million per year. The \$1 million in retiree health care spending is proposed to be used for stipends or other replacement benefits for the retirees. The Emergency Manager plans to contract health care experts to assist retirees transition into plans on the health care exchange and explore options for subsidies and alternative coverages.

The Emergency Manager acknowledges there is a risk of lawsuits being filed against the City for taking this action and legal fees defending this action could be expensive. But, the Emergency Manager sees no other viable alternative for shoring up the grossly underfunded pension system.

Section 4.01: Bankruptcy

Under Section 18 of the Act, the Emergency Manager may provide written notice to the Local Emergency Financial Assistance Loan Board requesting authorization to proceed under Chapter 9 of Title II of the United States Code, Adjustment of Debts of a Municipality, by stating no feasible financial plan can be adopted that can satisfactorily resolve the financial emergency in a timely manner. Or the Emergency Manager can determine that an adopted financial plan, in effect for at least 180 days cannot be implemented as written, or as it might be amended, in a manner that can satisfactorily resolve the financial emergency in a timely manner.

The Emergency Manager has determined the initiation of bankruptcy proceedings under the Act is not a viable option at this time for achieving the objectives of the City for the following reasons:

- a) The requirements under the Act for requesting the initiation of bankruptcy proceedings cannot currently be satisfied.
- b) An alternative to bankruptcy for rectifying the financial emergency exists and is described in Section 5. If the alternative stated in Section 5 is determined to be inadequate to eliminate the structural and cumulative deficit, reconsideration may occur regarding bankruptcy.
- c) One scenario where the Emergency Manager might contemplate a bankruptcy filing would be in the case of a large judgment being entered against the City that could not be paid without damaging the ability to provide essential City services (e.g., judgment from class action flooding lawsuit, potential retiree health care lawsuit). The Emergency Manager would then weigh whether putting the judgment on the tax rolls, thus making it more expensive to buy and own property in Lincoln Park, would hold down property values to the point where filing bankruptcy and attempting to discharge the judgment would be a better option.

Section 5.01: Components of the Financial and Operating Plan

The Financial and Operating Plan as stated in this Section is being considered based on a number of factors; guidance from Lincoln Park residents, employees, and businesses; consultation with Lincoln Park elected officials and City staff; and experts in the financial, legal, pension and health care arenas.

The Plan is comprised of three categories: Revenue Enhancements, Expenditure Reductions, and Operational changes to facilitate a higher functioning, more effective and efficient organization. As stated, the overall objective in the Financial and Operating Plan is to eliminate the cumulative and structural deficit plus make the necessary reforms to bring the City organization in line with current benchmarks and standards that are inherent with high performance organizations.

Overview and Strategy

The City of Lincoln Park has suffered drastic revenue declines over the past five years. This loss was due in large part to an over 30% decline in property values since 2009 and a loss of close to \$5 million in annual property tax revenue. At the same time, health care costs for both active employees and retirees have continued to increase. Locked in contractual health care plans give the City little room to maneuver and control costs. In addition, continual underfunding of the Municipal Employee and Police Officer & Firefighter pension systems over the past ten years has allowed the City to avoid making tough choices on compensation and delivery structure, especially in the public safety area.

All of the above issues must now be addressed. Retiree obligations for health care and pensions constitute over 40% of the General Fund budget as well as taking up a large portion of the spending in the Major and Local Street funds and the Water Fund. The recent MERS actuarial report for Municipal Employees and the GRS report for the Police Officers & Firefighters pension system indicate that both pension funds are grossly underfunded and at risk of running out of money within a projected 9-11 years if annual contribution levels are not increased.

The City has room for one major round of cost rationalization. After that, it will depend on the recovery in property values and the resulting increased tax revenue to keep the budget positive. Health care costs are expected to continue increasing by up to 10% per year and property tax revenue must keep pace in order for the City to avoid falling back to a deficit situation. Property tax revenues are severely limited under Proposal A and Headlee with estimated increases limited to 1% - 2% per year.

Stabilizing and growing property values is the key to the long term viability of this plan. The latest assessment had property values declining by 2.2%. It's hoped the decline in values has bottomed out as other communities in metro Detroit have started to see property values increase. But, increasing values are not a certainty. For this reason, the City needs to allocate additional funding and more efficiently deliver public services such as park maintenance, graffiti control, code enforcement, rental permits, and other operational needs that have been neglected as budgets have been slashed in these areas.

The Emergency Manager has designated the following three areas as top priorities for the success of the deficit elimination and restructuring plan:

- 1.) Control crime.
- 2.) Fund pension obligations.
- 3.) Restore enforcement of the City's property ordinances and improve maintenance of City facilities in order to control blight and stabilize property values.

Section 5.02: Plan Assumptions

- 1.) With both pension systems in danger of running out of money in an estimated 9-11 years, the Plan assumes increases in annual contributions by \$4 million per year to start toward the goal of having the plans 100% funded over the next 20 years. The Emergency Manager is working with MERS, GRS and an independent actuary to determine funding options for the pension systems.

Pension Contribution (\$ 000's)			
	MERS	Police & Fire	Total
<u>Current</u>			
General Fund	1,492	3,465	4,957
Major Streets	122	-	122
Local Streets	84	-	84
Water & Sewer	402	-	402
Total Current	2,100	3,465	5,565
<u>Additional Contribution</u>			
General Fund	1,080	2,000	3,080
Major Streets	160	-	160
Local Streets	200	-	200
Water & Sewer	560	-	560
Total Additional	2,000	2,000	4,000
Total Pension Contribution	\$ 4,100	\$ 5,465	\$ 9,565

- 2.) The Plan proposes reduction in retiree health care spending from \$4.2 million per year to \$1 million per year. The \$1 million is assumed used for stipends and alternative coverages. The Emergency Manager will contract with health care experts to assist retirees transition into plans on the health care exchange and explore options for subsidies and alternative coverages.

- a. The retiree health care reduction is assumed to start in January 2015 and increased pension contributions start in July 2015. This six month gap will allow the City to free up \$1.6 million for building a needed cash cushion.

Retiree Health Care

(\$ 000's)

	<u>Current</u>	<u>Plan</u>
General Fund	3,401	819
Major Streets	132	32
Local Streets	187	45
Water & Sewer	433	104
Total	\$ 4,153	\$ 1,000

- b. Before the January 2015 date for reducing retiree health care, the Emergency Manager will also explore the immediate cessation of reimbursing the cost of Medicare Part B for retirees over 65. This benefit is not contractual and is being provided per City Council resolution 95-383 passed in 1995. This benefit costs the City over \$200,000 per year with approximately \$165,000 being paid out of the General Fund.
 - c. Depending on the final actuarially determined increase required in pension contributions, if that amount is below the assumed \$4 million included in this Plan, some additional funds may be available for enhancing retiree health care stipends.
- 3.) The Plan assumes a \$150,000 savings in active health care costs including switching from a single coverage plan for all employees to a cafeteria style plan with a variety of carriers and coverage options. A hard cap could also be put in place on the City's contribution plus reviewing the need to continue coverage for dental and vision. For this plan, health insurance costs are assumed to increase by 10% per year after the savings adjustment.
- 4.) The Plan proposes to make necessary changes in the Collective Bargaining Agreements to reflect modifications noted in this Plan and other changes deemed necessary to provide a financial cost structure and efficient service delivery model for the City. These modifications will be made consistent with Section 12 of the Act.
- 5.) The Plan assumes up to \$1 million in annual savings from the Fire Department. The savings are proposed accomplished by either moving to a Fire Authority with neighboring communities or by reducing headcount to a core group of personnel with 100% outsourcing of EMS activities. This second alternative will explore using on call personnel for fire as well as cross trained public safety officers that can work as both Police and Fire. In addition, the time off allowed is proposed to be reduced in order to decrease overtime required to staff the department. The sell back of unused time is proposed to be eliminated as well longevity pay and the accruing of termination benefits except for a yet to be determined amount of banked sick time.
- a. The Emergency Manager will work with the Union to modify the contract to allow part time Firefighters to count toward the five man staffing minimum. This change would be done as an interim measure while options for the final plan for the Fire Department are finalized. The Emergency Manager does not want to hire full time employees to replace any that leave while the Emergency Manager is working on the final plan.

- 6.) The Plan proposes to reduce the amount of time off allowed in the Police Department in order to decrease the amount of overtime required, eliminate the sell back of unused time as well as longevity pay and the accruing of termination benefits except for a yet to be determined amount of banked sick time. The Plan will explore the regular use of Sergeants on patrol duty to increase staffing and allow the use of Lieutenants as well for patrol duty in times of tight staffing such as summer. Savings are assumed used to add both full and part time staff as necessary for increasing Police coverage. This Plan assumes an additional cost of \$250,000 is assumed for added staffing.
- 7.) Funding for 3.5 Police narcotics officers is assumed taken out of the Drug Forfeiture Fund after fiscal year 2014-2015 and put back in the General Fund for an added cost of \$350,000. The Drug Forfeiture Fund will be almost depleted after this year due to including officer's salaries in the Fund. Going forward, the \$200,000 per year generated by the Drug Forfeiture Fund will be used for equipment needs.
- 8.) The Emergency Manager proposes to review the contracts of all Municipal Employees and explore reductions in the amount of time off allowed, eliminating the sell back of unused time as well as longevity pay and the accruing of termination benefits except for a yet to be determined amount of banked sick time.
- 9.) The Plan assumes the 3.4591 mill, or \$1.8 million per year, Police & Fire millage which expires June 30, 2017 is renewed for another three years.
- 10.) The Plan proposes placing a Headlee Override on an upcoming ballot to take effect in fiscal year 2015-2016. The proposal was narrowly defeated in August 2014. This action can generate over \$500,000 per year.
- 11.) Compensation and expenses for the mayor and council were automatically suspended per the Act when the Emergency Manager was named. Assuming the Council provides a positive contribution toward the City's revitalization plan, the Emergency Manager proposes that pay be restored to 50% of the previous compensation levels going forward.
- 12.) The Plan assumes \$400,000 in legal, accounting, actuarial and other professional costs for restructuring the City's finances and operations.
- 13.) The Plan proposes disposal of over 100 vacant lots to save on maintenance costs such as mowing plus reduce potential liability. Explore giving the lots to adjacent property owners for a minimal amount plus the cost of the lot combination fee. The maintenance savings are estimated at \$15,000 per year.
- 14.) The Plan proposes to use the notice of first refusal with Wayne County to take possession of select properties being sent to the County's tax auction. The City would sign an agreement with a third party investor (e.g. Global Realty) who would fund the transaction and take possession of the properties in exchange for paying all or part of the water liens attached to the properties. The investor would then rehab and sell or rent the properties after taking possession. Had Lincoln Park been able to organize this transaction for the September 2014 tax auction, \$27,000 could have been generated from payment of water liens that otherwise are wiped out at the tax auction.

- 15.)The Plan allocates additional spending toward City maintenance such as graffiti control, parks maintenance, and other areas that make the City an attractive place to live. These needs are part of the long term solution to increasing property values and capturing the resulting tax revenue.
- 16.)No payment is assumed for a possible judgment on the class action flood lawsuit pending against the City since 2011.
- 17.)The Plan will explore changes in fee schedules, staffing and enforcement to generate an additional \$75,000 per year in the Building Department and in Code Enforcement. \$75,000 in cost savings is also assumed as the Emergency Manager explores contracting with a third party to manage the Building Department, Animal Control, and possibly Code Enforcement.
- 18.)Under the Act, any City owned parcel may be sold or disposed of as part of the Plan. Specifically, but not inclusive, the Emergency Manager proposes to explore the sale of City Hall, the Library, the Historical Museum, the Police Station, Quandt Park, and the Ice Arena to commercial investors that may turn the properties into taxable real estate. These would all be one time revenue generators and values are not included in this plan. The cost of relocating operations plus ongoing occupancy costs will need to be evaluated before selling any City building.

Water and Sewer Fund

Water loss rates average 25% versus a benchmark of 12% in other communities. Flooding has been an ongoing issue for the City as well. The aging water and sewer system is in need of investment. This Plan calls for an updated study of the water and sewer system along with development of a detailed maintenance and capital spending calendar so residents and city officials can understand what is being done and when.

- 1) This Plan assumes an increase in water rates by 15% to cover \$1.2 million in capital spending per year. Over time the increased capital spending will reduce maintenance costs for the City's aging infrastructure. Before taking any action, the Emergency Manager will ensure that the proposed rate increase is legally allowed based on current regulation of water rates.
- 2) The Emergency Manager will explore the release of the \$1 million Ecorse Creek retention bond reserve into the Water and Sewer Fund as the associated debt has been paid in full. The \$1 million will put used for needed capital spending and maintenance. The City is not aware of a continued formal requirement to continue this reserve.
- 3) This Plan assumes that all water rate increases from the Detroit Water and Sewer Department are immediately passed on the users in Lincoln Park.

**Forecast Statement of
Revenue, Expenditures and Changes
in Fund Balances Water and Sewer**

	Forecast			Forecast	Forecast	Forecast	Forecast
	FYE 2015 -		2015 Final	FYE 2016	FYE 2017	FYE 2018	FYE 2019
	Original	Adjustments	Adjusted				
REVENUE							
Sale of Water	2,944,990	-	2,944,990	3,386,739	3,386,739	3,386,739	3,386,739
Sewage Disposal Charges	3,876,867	-	3,876,867	4,455,991	4,455,991	4,455,991	4,455,991
System Maintenance Charge	1,174,230	-	1,174,230	1,350,290	1,350,290	1,350,290	1,350,290
Other	1,205,605	-	1,205,605	1,280,077	1,287,605	1,302,811	1,318,321
Total Revenue	9,201,692		9,201,692	10,473,097	10,480,624	10,495,830	10,511,340
EXPENDITURES							
Operations	8,002,508		8,002,508	7,308,294	7,316,843	7,327,005	7,341,011
<i>Retirement Costs</i>							
MERS - Current	402,000	-	402,000	402,000	402,000	402,000	402,000
MERS - Additional			0	560,000	560,000	560,000	560,000
Retiree Health Care	433,000	(164,500)	268,500	104,000	104,000	104,000	104,000
Admin Charge	719,994		719,994	719,994	719,994	719,994	719,994
Total Expenses	9,557,502	(164,500)	9,393,002	9,094,288	9,102,837	9,112,999	9,127,005
Change in Fund Balance	(355,810)		(191,310)	1,378,808	1,377,787	1,382,831	1,384,335
Added Capital Spending	-	-	-	1,200,000	1,200,000	1,200,000	1,200,000
Pro-Forma Change in Fund Balance	(355,810)	-	(191,310)	178,808	177,787	182,831	184,335

Section 5.03: Other Items to be Addressed

- 1.) Explore modifying the final compensation calculation for pension benefits to include only base salary. Explore reducing the benefit multiplier and examine changes to cost of living adjustments. Analyze effects on the annual required pension contribution going forward.
- 2.) This Plan proposes changing the interest rate given on the employee contribution and annuity withdrawal to an annual rate of 2% going forward.
- 3.) Change the City ordinance and various employee contracts to eliminate the ability to purchase up to three years of service time for retirement.
- 4.) Explore reorganization of the staff, streamline lines of authority and eliminate positions which are unnecessary or not cost efficient. The Emergency Manager will work to put in place a team and salary structure that is able to perform essential City services for the residents while being consistent with the budget constraints faced by the City.
- 5.) Explore the use of a third party payroll service.
- 6.) Explore the sale of cell tower lease revenue stream.
- 7.) Explore consolidating Lincoln Park Pride code enforcement into the Building Department to improve efficiency and coordination on blight. Also explore having a third party take over all or certain functions of the Building Department, Animal Control, and possibly code enforcement.

- 8.) Explore streamlining the legal process for eliminating blight and demolishing abandoned homes and dangerous structures.
- 9.) Explore moving the Police Department from a manual based scheduling and payroll system to an automated systems. This change will allow accrued time to be tracked each payroll.
- 10.) Hire a new City Manager as the position is currently vacant.
- 11.) Review ongoing legal costs and strategy for the class action flooding lawsuit filed against the City. Evaluate the City's litigation strategy on other lawsuits as well.
- 12.) Revitalize the sense of community. Use college intern(s) to coordinate grant writing, volunteer efforts, social media communication, and publicizing Lincoln Park as an affordable place to either live or have a business.
- 13.) Review and modify budgets as necessary for the DDA, EDC, and CDBG to align with the strategy for revitalizing the City, demolishing abandoned structures, and stabilizing property values.
- 14.) This Plan proposes changing the City Charter to eliminate the Public Safety Commission.
- 15.) Use the authority in Section 12 (p) of the Act to appoint a local inspector to review the integrity of books and records as well as the efficiency and waste in the operations of all departments.
- 16.) Explore the possibility of exercising rights under Section 12 (m) of the Act, where in the case of pension plans that are not at least 80% funded, allows the EM to remove one or more pension board trustees or allows the Treasurer to name the EM as sole trustee for the pensions system.
- 17.) Audit all healthcare participants to ensure only eligible beneficiaries are receiving benefits.
- 18.) Explore contracting with the Michigan Municipal League or another provider for training of the City Council and other elected officials on areas such as finance, governance, and operations.

Section 5.04: General Fund Revenue Enhancements

Revenue			
	2015	2016 - 2019	
Other Miscellaneous Income	\$ -	\$ 25,000	Assign Right of First Refusal on foreclosed properties, capture water liens
Property Taxes	-	\$ 524,153	Headlee Override - assumed passed in conjunction with restructuring plan
Building Department	\$ 37,500	\$ 75,000	Improve permit enforcement and increase revenue
Total New Revenue	\$ 37,500	\$ 624,153	

Section 5.05: General Fund Expenditure Reductions

Expenses: Increase (Decrease)			
	2015	2016 - 2019	
General Government	\$ 32,500	\$ 130,000	Fill open City Manager position in 1st Quarter 2015 (\$130,000 with benefits)
	(37,500)	(75,000)	Possibly use third party to manage Building Department
	18,900	25,200	Restoring 50% Mayor and Council's pay effective October 2014
	300,000	100,000	Estimated restructuring Costs during Financial Emergency process (legal, accounting, actuary, other experts)
	(2,500)	(15,000)	Reduce lawn maintenance after transferring 100 vacant City lots to residents by spring 2015.
	30,000	75,000	Key operational staff hires or wage increases to balance with market
	(6,295)	(12,590)	Reduction in active insurance premiums
Total General Government	\$ 335,105	\$ 227,610	
	(7,201)	(14,403)	Reduction in active insurance premiums
Total District Court	(7,201)	(14,403)	
Public Safety	-	350,000	Move Police staff pay out of Drug Forfeiture Fund, use fund for equipment spending
	(150,000)	(1,000,000)	Fire Dept. - target savings from either a regional fire authority or outsourcing EMS, reduce staffing
	(34,436)	(68,871)	Reduction in active insurance premiums
	75,000	250,000	Possibly add full or part time Police patrol staff, possibly train as PSO
Total Public Safety	(109,436)	(468,871)	
Public Works	(1,490)	(2,980)	Reduction in active insurance premiums
Recreation and Culture	50,000	75,000	Additional expense for City maintenance, graffiti control, etc.
	(78)	(156)	Reduction in active insurance premiums
Total Recreation and Culture	49,922	74,844	
Reduce Retiree Health Care	(1,291,239)	(2,582,477)	Reduce spending for retiree health care to fund pension shortfall.
Increase Pension Contributions	-	3,080,000	
Total General Fund Savings	\$ (1,024,339)	\$ 313,723	

Section 5.06: General Fund Restructuring Forecast

Forecast Statement of Revenue, Expenditures and Changes in Fund Balances GENERAL FUND Fiscal Year Ending June 30

	Forecast FYE 2015 - Base Case		Forecast 2015 Final Adjusted		Forecast FYE 2016	Forecast FYE 2017	Forecast FYE 2018	Forecast FYE 2019
REVENUE								
Property Taxes	\$ 9,121,544	-	\$ 9,121,544	\$ 9,127,006	\$ 9,227,831	\$ 9,335,236	\$ 9,541,051	
	<i>Percent Increase</i>		<i>0%</i>	<i>0%</i>	<i>1%</i>	<i>1%</i>	<i>2%</i>	
Honeywell Special Assessment	883,887	-	883,887	884,380	-	-	-	
Headlee Override - Assumed passed by voters	-	-	-	524,153	529,395	534,987	545,686	
Licenses and Permits	1,145,650	37,500	1,183,150	1,220,650	1,220,650	1,220,650	1,220,650	
Federal Grants	-	-	-	-	-	-	-	
State Shared Revenue and Grants	4,648,343	-	4,648,343	4,785,533	4,899,325	5,039,795	5,184,479	
Charges for Services	-	-	-	-	-	-	-	
Fines and Forfeitures	2,295,791	-	2,295,791	2,295,791	2,295,791	2,295,791	2,295,791	
Investment Income	500	-	500	500	500	500	500	
Rental Income	40,500	-	40,500	40,500	40,500	40,500	40,500	
Other Revenues:	-	-	-	-	-	-	-	
Special Assessments - Lighting	590,167	-	590,167	590,167	590,167	590,167	590,167	
Cable Franchise Fees	540,000	-	540,000	540,000	540,000	540,000	540,000	
Other Miscellaneous Income	497,860	-	497,860	522,860	522,860	522,860	522,860	
Admin Charges to Other Funds	632,000	-	632,000	632,000	632,000	632,000	632,000	
Total Revenue	\$ 20,396,242	\$ 37,500	\$ 20,433,742	\$ 21,163,540	\$ 20,499,019	\$ 20,752,486	\$ 21,113,684	
EXPENDITURES								
General Government	\$ 3,733,133	\$ 335,105	\$ 4,068,238	\$ 3,869,515	\$ 2,996,961	\$ 2,972,680	\$ 3,005,152	
District Court	1,455,457	(7,201)	1,448,256	1,420,662	1,440,360	1,462,882	1,486,708	
Public Safety	7,134,813	(109,436)	7,025,377	5,666,993	5,762,300	5,871,729	5,987,231	
Public Works	615,903	(1,490)	614,413	645,235	676,034	708,665	742,916	
Community & Economic Development	9,600	-	9,600	9,600	9,600	9,696	9,793	
Recreation and Culture	191,197	49,922	241,119	241,119	245,941	250,860	255,877	
								<i>Honeywell Payment Finished</i>
<u>Pension Contribution - General Fund allocation</u>								
Current Pension Contribution Rate	4,956,767	-	4,956,767	4,956,767	4,956,767	4,956,767	4,956,767	
Additional Pension Contribution	-	-	-	3,080,000	3,080,000	3,080,000	3,080,000	
Total Pension Contribution - General Fund	4,956,767	-	4,956,767	8,036,767	8,036,767	8,036,767	8,036,767	
Retiree Health Care - General Fund allocation	3,401,477	(1,291,239)	2,110,239	819,000	819,000	819,000	819,000	
Total Expenditures	\$ 21,498,347	\$ (1,024,339)	\$ 20,474,009	\$ 20,708,891	\$ 19,986,963	\$ 20,132,279	\$ 20,343,445	
Excess Expenditures Over Revenue	(1,102,105)		(40,266)	454,649	512,056	620,207	770,239	
Other Financing Sources (Uses)								
Transfers In	-	-	-	-	-	-	-	
Transfers Out	-	-	-	-	-	-	-	
Total Other Financing Sources	-	-	-	-	-	-	-	
Net Change in Fund Balance	\$ (1,102,105)		\$ (40,266)	\$ 454,649	\$ 512,056	\$ 620,207	\$ 770,239	
Repayment of Water Fund	(25,000)	-	(25,000)	(25,000)	(250,000)	(250,000)	(250,000)	
Pro Forma Change in Fund Balance	(1,127,105)		(65,266)	429,649	262,056	370,207	520,239	

Note: Total current pension funding is \$5.6 million per year with \$5.0 million in the General Fund and the remainder allocated to Roads, Water and other Funds. The increased pension contribution primarily hits the General Fund but will also be allocated to Roads, Water and other Funds as well. Similarly retiree health care totals \$4.2 million with \$3.4 million in the General Fund and the remainder allocated to Roads, Water and other funds.